

Equality Outcomes and Mainstreaming Report 2021

Employee Equality Data Annex



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1. INTRODUCTION

This Annex should be read alongside the Equality and Mainstreaming Report 2021. The mainstreaming report provides detail about what actions the Scottish Government has taken and intends to take to progress its equality outcomes as an employer. This Annex provides data relating to the Scottish Government's equality outcomes as an employer.

The data presented in this Annex reflects the overall position set out in the Equality and Mainstreaming Report 2021 in relation to the following outcomes.

Outcome: Our workforce increases in diversity to reflect the general Scottish population by 2025.

The data shows that progress is being made and the workforce is gradually becoming more diverse and reflective of the Scottish population. However, in relation to certain groups such as disability and ethnicity, the pace of change may not be sufficient to achieve the 2025 aim.

Outcome: Foster an inclusive workforce culture and value the contribution of employees from all backgrounds.

The People Survey, which is the annual employee engagement survey carried out across the UK Civil Service, indicates that Scottish Government's Inclusion and Fair Treatment score was at its highest point in 2019 since the survey began in 2009. The Inclusion and Fair Treatment score for the Scottish Government was also amongst the highest across all participating UK Civil Service Departments and Agencies.¹ However, within the Scottish Government, the data shows that this experience varied across groups, with some groups having significantly poorer experiences than others. This pattern of variation is also visible within the People Survey's overall engagement score for the Scottish Government workforce.

Bullying and harassment in the Scottish Government remained at 11% between 2018 and 2019 and, whilst lower than the UK Civil Service score, was at its highest point since the survey began in 2009. Discrimination fell by 1 percentage point to 9% between 2018 and 2019 and was lower than the UK Civil Service score.² The data shows that experiences of Bullying, harassment and discrimination varies across groups, with some groups more likely to experience this than others.

The Equality and Mainstreaming Report 2021 and outcome summary provide information about the actions and activities relating to the work the Scottish Government as an employer and how data and research evidence informs this.

This annex provides diversity information for calendar years,³ 2013-20, for the following bodies.

Scottish Government Core Departments: Constitution and External Affairs, Economy, Education, Communities and Justice, Health and Social Care, Organisational Development and Operations and Scottish Exchequer.

1 [Civil Service People Survey: 2019 results - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/statistics/civil-service-people-survey-2019-results)

2 [Civil Service People Survey: 2019 results - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/statistics/civil-service-people-survey-2019-results)

3 Data for calendar year 2020 goes up to the end of November 2020. This is because the preparation of the data as part of the Equality Outcome and Mainstreaming reporting processes had to be carried out earlier than usual to meet the publication date.

Scottish Government Executive Agencies: Accountant in Bankruptcy, Disclosure Scotland, Education Scotland, Scottish Public Pensions Agency, Social Security Scotland, Student Awards Agency for Scotland and Transport Scotland.

Non-Ministerial Departments: Food Standards Scotland, National Records of Scotland, Office of the Scottish Charity Regulator, Revenue Scotland, Scottish Housing Regulator.

Employees in the following categories are included: permanent staff, those on maternity or adoption leave, outward secondments, those on career breaks, modern apprentices, fixed-term appointments (open competition and no competition) and students on placements.

Breakdowns of the following characteristics are provided: age, gender, ethnicity, sexual orientation, disability, marital status and religion. Where appropriate, there are data related to staff on maternity leave, pay band, guaranteed interview status, socioeconomic background, caring responsibilities and childcare responsibilities.

It should be noted that coverage of the data presented in this annex differs slightly to the coverage of the pay gap analysis presented in the main report. Detail on pay gap analysis coverage be found in the Equality and Mainstreaming Report (Breakdown of Pay Groups).

Data sources

Data are drawn from the Scottish Government's HR system and the annual Civil Service People Survey. Data tables contain both the numbers (identified with the letter 'N') and percentages of staff. The population comparator data contained in section 2.1 are drawn from the mid-2017 population estimates for Scotland (for age and gender) and the 2015 Scottish Core Survey Questions for ethnicity, sexual orientation, disability, marital status and religion.

Information on the protected characteristics (age, sex, ethnicity, sexual orientation, disability status, marital/civil partnership status, and religion or belief) is provided by the employee on a voluntary basis. For some protected characteristics (for example, age and sex) the information held is complete or very nearly complete, while the information held for other characteristics is less well populated.

2. DIVERSITY COMPOSITION OF SCOTTISH GOVERNMENT WORKFORCE

Overall, the Scottish Government continues to gather better quality data on the diversity of its workforce. Declaration rates (the proportion of staff who actively maintain their diversity data, whether by declaring a diversity characteristic or choosing the 'prefer not to say' option) have risen for disability and religion.

DECLARATION RATES FOR PROTECTED CHARACTERISTICS (%)								
	2013	2014	2015	2016	2017	2018	2019	2020
Ethnicity	78.7	79.5	78.6	80.9	83.6	83.8	83.3	81.3
Sexual Orientation	na	na	49.8	58.1	65.1	69.7	72.5	72.1
Disability	61.2	58.8	56.2	58	59.8	57.6	62.5	63.7
Marital Status	70.2	67.8	64.8	64.6	63.1	57.9	59.8	57.9
Religion	na	na	49.2	57.5	64.7	69.2	72.1	71.8

Data on sexual orientation and religion was not gathered until 2015. Age and gender have close to 100% declaration rates.

This has been matched by increased diversity across the workforce. Since 2013, minority ethnic, LGBO and disabled staff have very gradually comprised more of the overall workforce, bringing the workforce demographics closer in line with the Scottish population. Women make up an increasing majority of the workforce across A-C pay bands. At SCS level, the majority of staff are men, though the gender gap narrowed from 2013-18. There is now a large enough number of minority ethnic, LGBO, and disabled SCS staff that the figures are not subject to disclosure control.

On maternity leave, there has been a general trend in staff taking longer lengths of leave, with the majority taking between 40 and 52 weeks.

2.1 Overall workforce composition

	WORKFORCE COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)											
	16-29		30-39		40-49		50-59		60+		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	843	11.7	1975	27.5	2194	30.5	1800	25	377	5.2	7189	100
2014	899	11.9	2038	27.0	2213	29.3	1981	26.2	417	5.5	7548	100
2015	955	12.3	2097	26.9	2258	29	2024	26.0	448	5.8	7782	100
2016	945	12.0	2071	26.3	2211	28.1	2151	27.3	488	6.2	7866	100
2017	1103	13.4	2100	25.5	2237	27.2	2245	27.3	553	6.7	8238	100
2018	1403	15.2	2340	25.4	2430	26.3	2436	26.4	614	6.7	9223	100
2019	1725	16.6	2593	25.0	2734	26.4	2640	25.4	682	6.6	10374	100
2020	1842	16.5	2787	24.9	2948	26.4	2819	25.2	779	7.0	11175	100
Scottish Population (age 16-65)		27%		20%		20%		22%		11%		100%

WORKFORCE COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)						
	Female		Male		Total	
	N	%	N	%	N	%
2013	3679	51.3	3510	48.7	7240	100
2014	3882	51.5	3666	48.5	7602	100
2015	4028	51.8	3756	48.2	7834	100
2016	4097	52.2	3772	47.8	7920	100
2017	4326	52.5	3919	47.5	8297	100
2018	4941	53.5	4297	46.5	9282	100
2019	5631	54.3	4742	45.7	10374	100
2020	6144	55.0	5030	45.0	11175	100
Scottish Population (age 16-65)		51%		49%		100%

WORKFORCE COMPOSITION BY ETHNICITY

	Ethnic minority		White		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	114	1.6	5449	75.8	97	1.3	1529	21.3	7189	100
2014	119	1.6	5763	76.4	116	1.5	1550	20.5	7548	100
2015	115	1.5	5877	75.5	125	1.6	1667	21.4	7784	100
2016	127	1.6	6106	77.6	136	1.7	1500	19.1	7869	100
2017	150	1.8	6586	79.9	158	1.9	1352	16.4	8246	100
2018	194	2.1	7388	80.0	164	1.8	1493	16.2	9239	100
2019	233	2.2	8232	79.4	165	1.6	1744	16.8	10374	100
2020	270	2.4	8666	77.5	173	1.5	2066	18.5	11175	100
Scottish Population (age 16-64)		4%		96%		na		na		100%

WORKFORCE COMPOSITION BY SEXUAL ORIENTATION

	LGBO		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2015	148	1.9	3509	45.1	218	2.8	3909	50.2	7784	100
2016	187	2.4	4123	52.4	260	3.3	3299	41.9	7869	100
2017	243	2.9	4809	58.3	314	3.8	2880	34.9	8246	100
2018	335	3.6	5753	62.3	348	3.8	2803	30.3	9239	100
2019	437	4.2	6662	64.2	397	3.8	2878	27.7	10374	100
2020	514	4.6	7131	63.8	423	3.8	3107	27.8	11175	100
Scottish Population (age 16-64)		2%		96%		2%		na		100

WORKFORCE COMPOSITION BY DISABILITY STATUS

	Disabled		Not disabled		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	289	4.0	4078	56.7	35	0.5	2787	38.8	7189	100
2014	371	4.9	4021	53.3	44	0.6	3112	41.2	7548	100
2015	383	4.9	3937	50.6	53	0.7	3411	43.8	7784	100
2016	455	5.8	4036	51.3	72	0.9	3306	42.0	7869	100
2017	566	6.9	4269	51.8	96	1.2	3315	40.2	8246	100
2018	700	7.6	4514	48.9	112	1.2	3913	42.4	9239	100
2019	862	8.3	5426	52.3	138	1.3	3948	38.1	10374	100
2020	971	8.7	5971	53.4	165	1.5	4068	36.4	11175	100
Scottish Population (age 16-64)		19%		80%		na		na		100%

WORKFORCE COMPOSITION BY MARITAL STATUS

	Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	3192	44.4	1254	17.4	206	2.9	395	5.5	2142	29.8	7189	100
2014	3263	43.2	1235	16.4	222	2.9	400	5.3	2428	32.2	7548	100
2015	3258	41.9	1198	15.4	225	2.9	362	4.7	2741	35.2	7784	100
2016	3355	42.6	1133	14.4	250	3.2	347	4.4	2784	35.4	7869	100
2017	3487	42.3	1109	13.4	259	3.1	352	4.3	3039	36.9	8246	100
2018	3634	39.3	1123	12.2	268	2.9	326	3.5	3888	42.1	9239	100
2019	3926	37.8	1183	11.4	288	2.8	313	3.0	4664	45.0	10374	100
2020	4077	36.5	1222	10.9	285	2.6	312	2.8	5279	47.2	11175	100
Scottish Population (age 16-64)		49%		37%	Other: 14%							100

WORKFORCE COMPOSITION BY RELIGION

	None		Christian		Other Religion		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2015	1911	24.6	1575	20.2	100	1.3	242	3.1	3956	50.8	7784	100
2016	2276	28.9	1834	23.3	130	1.7	281	3.6	3348	42.5	7869	100
2017	2768	33.6	2084	25.3	142	1.7	338	4.1	2914	35.3	8246	100
2018	3456	37.4	2377	25.7	166	1.8	392	4.2	2848	30.8	9239	100
2019	4121	39.7	2706	26.1	200	1.9	430	4.1	2917	28.1	10374	100
2020	4485	40.1	2870	25.7	227	2.0	451	4.0	3142	28.1	11175	100
Scottish Population (age 16-64)		51%		44%		3%		1%		na		100%

NUMBER OF STAFF ON MATERNITY LEAVE AND LENGTH (OR PLANNED LENGTH) OF LEAVE

	Under 27 weeks		27-39 weeks		40-52 weeks		Over 52 weeks		Total	
	N	%	N	%	N	%	N	%	N	%
2013	16	9.5	63	37.5	89	53.0	0	0.0	168	100
2014	17	11.0	49	31.6	89	57.4	0	0.0	155	100
2015	16	11.4	50	35.7	74	52.9	0	0.0	140	100
2016	8	6.2	40	30.8	82	63.1	0	0.0	130	100
2017	13	10.2	37	28.9	78	60.9	0	0.0	128	100
2018	*	*	15	12.0	98	78.4	*	*	125	100
2019	20	13.6	34	23.1	82	55.8	11	7.5	147	100
2020	9	6.3	14	9.8	116	81.1	4	2.8	143	100

2.2 Workforce composition by pay band

PAY BAND COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Band A	2013	411	21.7	419	22.2	443	23.4	472	25.0	146	7.7	1891	100
	2014	450	23.1	420	21.5	414	21.2	510	26.2	155	8.0	1949	100
	2015	501	26.4	405	21.3	363	19.1	479	25.2	153	8.0	1901	100
	2016	500	27.1	379	20.5	327	17.7	475	25.7	164	8.9	1845	100
	2017	504	29.3	320	18.6	282	16.4	428	24.9	184	10.7	1718	100
	2018	572	32.1	311	17.4	285	16	418	23.4	198	11.1	1784	100
	2019	659	34.6	315	16.6	304	16.0	419	22.0	205	10.8	1902	100
	2020	677	33.2	354	17.4	344	16.9	437	21.4	228	11.2	2040	100
Band B	2013	393	10.8	1168	32.1	1128	31.0	824	22.6	131	3.6	3644	100
	2014	407	10.5	1217	31.4	1165	30.1	921	23.8	166	4.3	3876	100
	2015	386	9.8	1282	32.5	1175	29.8	930	23.6	176	4.5	3949	100
	2016	401	9.7	1309	31.6	1190	28.7	1037	25.0	211	5.1	4148	100
	2017	554	12.6	1331	30.3	1178	26.8	1114	25.3	223	5.1	4400	100
	2018	772	15.4	1502	30.0	1247	24.9	1250	24.9	243	4.8	5014	100
	2019	994	17.4	1679	29.5	1417	24.9	1328	23.3	283	5.0	5701	100
	2020	1093	17.8	1805	29.3	1510	24.5	1411	22.9	335	5.4	6154	100

PAY BAND COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Band C	2013	13	1.1	322	26.6	487	40.2	339	28.0	49	4.0	1210	100
	2014	18	1.3	354	26.1	534	39.4	400	29.5	49	3.6	1355	100
	2015	12	0.9	336	24.1	570	40.8	420	30.1	58	4.2	1396	100
	2016	15	1.0	330	22.3	588	39.8	479	32.4	66	4.5	1478	100
	2017	25	1.5	381	22.1	672	39.0	546	31.7	99	5.7	1723	100
	2018	39	1.9	461	22.9	792	39.3	608	30.2	116	5.8	2016	100
	2019	51	2.2	540	22.9	897	38.0	739	31.3	135	5.7	2362	100
	2020	47	1.8	570	22.1	988	38.3	818	31.7	156	6.0	2579	100
Not Assimilated	2013	25	9.3	56	20.8	61	22.7	87	32.3	40	14.9	269	100
	2014	24	11.9	37	18.4	35	17.4	70	34.8	35	17.4	201	100
	2015	54	14.4	62	16.5	94	25	118	31.4	48	12.8	376	100
	2016	22	10.1	38	17.4	48	22.0	72	33.0	38	17.4	218	100
	2017	18	8.4	49	22.8	44	20.5	69	32.1	35	16.3	215	100
	2018	18	8.5	44	20.9	45	21.3	65	30.8	39	18.5	211	100
	2019	21	10.4	42	20.8	41	20.3	63	31.2	35	17.3	202	100
	2020	25	13.0	42	21.9	35	18.2	54	28.1	36	18.8	192	100

PAY BAND COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SCS	2013	*	*	10	5.7	75	43.1	78	44.8	11	6.3	174	100
	2014	*	*	9	5.4	65	39.2	80	48.2	12	7.2	166	100
	2015	*	*	8	5.3	56	36.8	77	50.7	11	7.2	152	100
	2016	*	*	13	7.8	57	34.1	88	52.7	9	5.4	167	100
	2017	*	*	17	9.6	60	33.9	88	49.7	12	6.8	177	100
	2018	*	*	20	10.3	61	31.4	95	49.0	18	9.3	194	100
	2019	*	*	17	8.2	75	36.2	91	44.0	24	11.6	207	100
	2020	*	*	16	7.6	71	33.8	99	47.1	24	11.4	210	100

PAY BAND COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

		Female		Male		Total	
		N	%	N	%	N	%
Band A	2013	1103	58.3	788	41.7	1891	100
	2014	1126	57.8	823	42.2	1949	100
	2015	1095	57.6	806	42.4	1901	100
	2016	1051	57.0	794	43.0	1845	100
	2017	994	57.9	724	42.1	1718	100
	2018	1019	57.1	765	42.9	1784	100
	2019	1106	58.1	796	41.9	1902	100
	2020	1193	58.5	847	41.5	2040	100
Band B	2013	1871	51.3	1773	48.7	3644	100
	2014	1972	50.9	1904	49.1	3876	100
	2015	2045	51.8	1904	48.2	3949	100
	2016	2167	52.2	1981	47.8	4148	100
	2017	2303	52.3	2096	47.6	4400	100
	2018	2695	53.7	2318	46.2	5014	100
	2019	3094	54.3	2606	45.7	5701	100
	2020	3392	55.1	2761	44.9	6154	100

PAY BAND COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

		Female		Male		Total	
		N	%	N	%	N	%
Band C	2013	601	49.7	609	50.3	1210	100
	2014	693	51.1	662	48.9	1355	100
	2015	725	51.9	671	48.1	1396	100
	2016	771	52.2	707	47.8	1478	100
	2017	920	53.4	803	46.6	1723	100
	2018	1098	54.5	918	45.5	2016	100
	2019	1306	55.3	1056	44.7	2362	100
	2020	1439	55.8	1140	44.2	2579	100
Not Assimilated	2013	39	14.5	230	85.5	269	100
	2014	28	13.9	173	86.1	201	100
	2015	100	26.6	276	73.4	376	100
	2016	30	13.8	188	86.2	218	100
	2017	26	12.1	189	87.9	215	100
	2018	29	13.7	182	86.3	211	100
	2019	32	15.8	170	84.2	202	100
	2020	27	14.1	165	85.9	192	100

PAY BAND COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

		Female		Male		Total	
		N	%	N	%	N	%
SCS	2013	64	36.8	110	63.2	174	100
	2014	62	37.3	104	62.7	166	100
	2015	59	38.8	93	61.2	152	100
	2016	70	41.9	97	58.1	167	100
	2017	74	41.8	103	58.2	177	100
	2018	86	44.3	108	55.7	194	100
	2019	93	44.9	114	55.1	207	100
	2020	93	44.3	117	55.7	210	100

PAY BAND COMPOSITION BY ETHNICITY

		Ethnic minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Band A	2013	41	2.2	1295	68.5	23	1.2	532	28.1	1891	100
	2014	41	2.1	1300	66.7	28	1.4	580	29.8	1949	100
	2015	34	1.8	1234	64.9	24	1.3	609	32.0	1901	100
	2016	31	1.7	1233	66.8	26	1.4	555	30.1	1845	100
	2017	34	2.0	1157	67.3	28	1.6	499	29	1718	100
	2018	43	2.4	1249	70.0	25	1.4	467	26.2	1784	100
	2019	49	2.6	1311	68.9	21	1.1	521	27.4	1902	100
	2020	56	2.7	1379	67.6	22	1.1	583	28.6	2040	100
Band B	2013	54	1.5	2886	79.2	55	1.5	649	17.8	3644	100
	2014	59	1.5	3115	80.4	65	1.7	637	16.4	3876	100
	2015	60	1.5	3236	81.9	72	1.8	581	14.7	3949	100
	2016	74	1.8	3371	81.3	74	1.8	629	15.2	4148	100
	2017	84	1.9	3691	83.9	88	2.0	537	12.2	4400	100
	2018	109	2.2	4153	82.8	93	1.9	659	13.1	5014	100
	2019	136	2.4	4661	81.8	90	1.6	814	14.3	5701	100
	2020	160	2.6	4909	79.8	96	1.6	989	16.1	6154	100

PAY BAND COMPOSITION BY ETHNICITY

		Ethnic minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Band C	2013	16	1.3	991	81.9	14	1.2	189	15.6	1210	100
	2014	16	1.2	1122	82.8	19	1.4	198	14.6	1355	100
	2015	17	1.2	1166	83.5	24	1.7	189	13.5	1396	100
	2016	18	1.2	1264	85.5	30	2.0	166	11.2	1478	100
	2017	26	1.5	1493	86.7	35	2.0	169	9.8	1723	100
	2018	36	1.8	1727	85.7	38	1.9	215	10.7	2016	100
	2019	40	1.7	1995	84.5	49	2.1	278	11.8	2362	100
	2020	46	1.8	2120	82.2	51	2.0	362	14.0	2579	100
Not Assimilated	2013	*	*	135	50.2	*	*	132	49.1	269	100
	2014	*	*	88	43.8	*	*	112	55.7	201	100
	2015	*	*	114	30.3	*	*	259	68.9	376	100
	2016	*	*	95	43.6	*	*	121	55.5	218	100
	2017	*	*	98	45.6	*	*	114	53.0	215	100
	2018	*	*	99	46.9	*	*	109	51.7	211	100
	2019	*	*	97	48.0	*	*	102	50.5	202	100
	2020	*	*	91	47.4	*	*	96	50.0	192	100

PAY BAND COMPOSITION BY ETHNICITY

		Ethnic minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SCS	2013	*	*	142	81.7	*	*	26	14.9	174	100
	2014	*	*	138	83.2	*	*	22	13.2	166	100
	2015	*	*	127	83.7	*	*	19	12.4	152	100
	2016	*	*	143	85.6	*	*	16	9.6	167	100
	2017	5	2.8	146	82.6	5	2.8	21	11.8	177	100
	2018	5	2.6	158	81.5	6	3.1	25	12.8	194	100
	2019	7	3.4	168	81.2	3	1.4	29	14.0	207	100
	2020	5	2.4	167	79.5	2	1.0	36	17.1	210	100

PAY BAND COMPOSITION BY SEXUAL ORIENTATION

		LGBO		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Band A	2015	34	1.8	632	33.2	40	2.1	1195	62.9	1901	100
	2016	42	2.3	705	38.2	40	2.2	1058	57.3	1845	100
	2017	39	2.3	728	42.4	46	2.7	905	52.7	1718	100
	2018	59	3.3	863	48.4	47	2.6	815	45.7	1784	100
	2019	80	4.2	954	50.2	44	2.3	824	43.3	1902	100
	2020	97	4.8	1041	51.0	47	2.3	855	41.9	2040	100
Band B	2015	77	1.9	2044	51.8	125	3.2	1703	43.1	3949	100
	2016	94	2.3	2362	56.9	153	3.7	1539	37.1	4148	100
	2017	134	3.0	2776	63.1	185	4.2	1305	29.7	4400	100
	2018	190	3.8	3328	66.4	202	4.0	1294	25.8	5014	100
	2019	251	4.4	3844	67.4	232	4.1	1374	24.1	5701	100
	2020	300	4.9	4110	66.8	246	4.0	1498	24.3	6154	100
Band C	2015	33	2.4	700	50.1	47	3.4	616	44.1	1396	100
	2016	47	3.2	883	59.7	57	3.9	491	33.2	1478	100
	2017	66	3.8	1126	65.4	71	4.1	460	26.7	1723	100
	2018	78	3.9	1362	67.6	87	4.3	489	24.3	2016	100
	2019	99	4.2	1651	69.9	111	4.7	501	21.2	2362	100
	2020	108	4.2	1772	68.7	121	4.7	578	22.4	2579	100

PAY BAND COMPOSITION BY SEXUAL ORIENTATION

		LGBO		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Not Assimilated	2015	*	*	78	20.7	*	*	294	78.2	376	100
	2016	*	*	67	30.7	*	*	148	67.9	218	100
	2017	*	*	70	32.6	*	*	142	66	215	100
	2018	*	*	77	36.5	*	*	130	61.6	211	100
	2019	*	*	78	38.6	*	*	120	59.4	202	100
	2020	*	*	76	39.6	*	*	112	58.3	192	100
SCS	2015	*	*	55	35.9	*	*	91	60.1	153	100
	2016	*	*	106	63.5	*	*	50	29.9	167	100
	2017	*	*	108	60.7	*	*	56	32	178	100
	2018	5	2.6	123	63.1	9	4.6	57	29.7	195	100
	2019	6	2.9	135	65.2	7	3.4	59	28.5	207	100
	2020	8	3.8	132	62.9	6	2.9	64	30.5	210	100

PAY BAND COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Band A	2013	117	6.2	902	47.7	10	0.5	862	45.6	1891	100
	2014	132	6.8	855	43.9	10	0.5	952	48.8	1949	100
	2015	123	6.5	775	40.8	12	0.6	991	52.1	1901	100
	2016	130	7.0	777	42.1	15	0.8	923	5.0	1845	100
	2017	151	8.8	722	42.0	15	0.9	830	48.3	1718	100
	2018	177	9.9	665	37.3	15	0.8	927	52.0	1784	100
	2019	188	9.9	775	40.7	20	1.1	919	48.3	1902	100
	2020	207	10.1	891	43.7	27	1.3	915	44.9	2040	100
Band B	2013	139	3.8	2143	58.8	21	0.6	1341	36.8	3644	100
	2014	183	4.7	2138	55.2	29	0.7	1526	39.4	3876	100
	2015	200	5.1	2127	53.9	36	0.9	1586	40.2	3949	100
	2016	248	6.0	2164	52.2	47	1.1	1689	40.7	4148	100
	2017	317	7.2	2321	52.8	63	1.4	1699	38.6	4400	100
	2018	395	7.9	2485	49.6	72	1.4	2062	41.1	5014	100
	2019	511	9.0	3039	53.3	78	1.4	2073	36.4	5701	100
	2020	570	9.3	3361	54.6	94	1.5	2129	34.6	6154	100

PAY BAND COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Band C	2013	24	2.0	816	67.4	4	0.3	366	30.2	1210	100
	2014	49	3.6	854	63.0	5	0.4	447	33.0	1355	100
	2015	53	3.8	860	61.6	5	0.4	478	34.2	1396	100
	2016	67	4.5	911	61.6	10	0.7	490	33.2	1478	100
	2017	91	5.3	1041	60.4	18	1.0	573	33.3	1723	100
	2018	118	5.9	1165	57.8	25	1.2	708	35.1	2016	100
	2019	149	6.3	1410	59.7	39	1.7	764	32.3	2362	100
	2020	180	7.0	1519	58.9	43	1.7	837	32.5	2579	100
Not Assimilated	2013	5	1.9	96	35.7	*	*	168	62.5	269	100
	2014	*	*	*	29.9	*	*	138	68.7	201	100
	2015	*	*	*	17.3	*	*	308	81.9	376	100
	2016	6	2.8	57	26.2	*	*	155	71.1	218	100
	2017	*	*	54	25.1	*	*	158	73.5	215	100
	2018	5	2.4	53	25.1	*	*	153	72.5	211	100
	2019	5	2.5	54	26.7	*	*	143	70.8	202	100
	2020	3	1.6	55	28.6	*	*	134	69.8	192	100

PAY BAND COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SCS	2013	*	*	121	69.5	*	*	49	28.2	174	100
	2014	*	*	114	68.7	*	*	48	28.9	166	100
	2015	*	*	110	72.4	*	*	38	25.0	152	100
	2016	*	*	127	76	*	*	36	21.6	167	100
	2017	*	*	130	73.4	*	*	44	24.9	177	100
	2018	*	*	144	74.2	*	*	46	23.7	194	100
	2019	9	4.3	148	71.5	1	0.5	49	23.7	207	100
	2020	11	5.2	145	69.0	1	0.5	53	25.2	210	100

PAY BAND COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Band A	2013	617	32.6	447	23.6	60	3.2	140	7.4	627	33.2	1891	100
	2014	592	30.4	438	22.5	61	3.1	142	7.3	716	36.7	1949	100
	2015	537	28.2	387	20.4	59	3.1	115	6.0	803	42.2	1901	100
	2016	521	28.2	359	19.5	63	3.4	112	6.1	790	42.8	1845	100
	2017	467	27.2	319	18.6	59	3.4	101	5.9	772	44.9	1718	100
	2018	438	24.6	301	16.9	58	3.3	76	4.3	911	51.1	1784	100
	2019	426	22.4	278	14.6	54	2.8	62	3.3	1082	56.9	1902	100
	2020	426	20.9	278	13.6	55	2.7	56	2.7	1225	60.0	2040	100
Band B	2013	1689	46.4	622	17.1	112	3.1	187	5.1	1034	28.4	3644	100
	2014	1778	45.9	625	16.1	127	3.3	184	4.7	1162	30.0	3876	100
	2015	1773	44.9	618	15.6	128	3.2	170	4.3	1260	31.9	3949	100
	2016	1847	44.5	619	14.9	137	3.3	163	3.9	1382	33.3	4148	100
	2017	1873	42.6	626	14.2	147	3.3	172	3.9	1582	3.06	4400	100
	2018	1938	38.7	646	12.9	151	3.0	164	3.3	2115	42.2	5014	100
	2019	2097	36.8	704	12.3	161	2.8	161	2.8	2578	45.2	5701	100
	2020	2152	35.0	737	12.0	153	2.5	160	2.6	2952	48.0	6154	100

PAY BAND COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Band C	2013	687	56.8	128	10.6	26	2.1	51	4.2	318	26.3	1210	100
	2014	743	54.8	130	9.6	27	2.0	61	4.5	394	29.1	1355	100
	2015	786	56.3	124	8.9	28	2.0	60	4.3	398	28.5	1396	100
	2016	832	56.3	120	8.1	38	2.6	61	4.1	427	28.9	1478	100
	2017	980	56.9	133	7.7	44	2.6	68	3.9	498	28.9	1723	100
	2018	1085	53.8	149	7.4	50	2.5	74	3.7	658	32.6	2016	100
	2019	1217	51.5	173	7.3	64	2.7	80	3.4	828	35.1	2362	100
	2020	1313	50.9	182	7.1	72	2.8	85	3.3	927	35.9	2579	100
Not assimilated	2013	93	34.6	35	13.0	6	2.2	13	4.8	122	45.4	269	100
	2014	52	25.9	20	10.0	5	2.5	9	4.5	115	57.2	201	100
	2015	73	19.4	50	13.3	6	1.6	14	3.7	233	62.0	376	100
	2016	52	23.9	16	7.3	6	2.8	6	2.8	138	63.3	218	100
	2017	51	23.7	13	6.0	*	*	*	*	143	66.5	215	100
	2018	47	22.3	12	5.7	*	*	*	*	144	68.2	211	100
	2019	46	22.8	14	6.9	*	*	*	*	134	66.3	202	100
	2020	44	22.9	12	6.3	0	0.0	5	2.6	131	68.2	192	100

PAY BAND COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SCS	2013	106	60.9	22	12.6	*	*	*	*	40	23.0	174	100
	2014	98	59	22	13.3	*	*	*	*	40	24.1	166	100
	2015	89	58.6	19	12.5	*	*	*	*	37	24.3	152	100
	2016	102	61.1	19	11.4	6	3.6	5	3.0	35	21.0	167	100
	2017	113	63.8	18	10.2	7	4.0	5	2.8	34	19.2	177	100
	2018	125	64.4	15	7.7	7	3.6	6	3.1	41	21.1	194	100
	2019	140	67.6	14	6.8	6	2.9	5	2.4	42	20.3	207	100
	2020	142	67.6	13	6.2	5	2.4	6	2.9	44	21.0	210	100

PAY BAND COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Band A	2015	348	18.3	289	15.2	24	1.3	40	2.1	1200	63.1	1901	100
	2016	396	21.5	302	16.4	30	1.6	49	2.7	1068	57.9	1845	100
	2017	425	24.7	294	17.1	33	1.9	54	3.1	912	53.1	1718	100
	2018	542	30.4	332	18.6	38	2.1	51	2.9	821	46.0	1784	100
	2019	606	31.9	374	19.7	44	2.3	53	2.8	825	43.4	1902	100
	2020	653	32.0	418	20.5	55	2.7	58	2.8	856	42.0	2040	100
Band B	2015	1106	28.0	918	23.2	57	1.4	144	3.6	1724	43.7	3949	100
	2016	1301	31.4	1058	25.5	70	1.7	164	4.0	1555	37.5	4148	100
	2017	1608	36.5	1203	27.3	74	1.7	201	4.6	1314	29.9	4400	100
	2018	2010	40.1	1367	27.3	88	1.8	238	4.7	1311	26.1	5014	100
	2019	2420	42.4	1532	26.9	102	1.8	258	4.5	1389	24.4	5701	100
	2020	2658	43.2	1611	26.2	112	1.8	262	4.3	1511	24.6	6154	100
Band C	2015	398	28.5	303	21.7	17	1.2	50	3.6	628	45.0	1396	100
	2016	505	34.2	387	26.2	25	1.7	58	3.9	503	34.0	1478	100
	2017	652	37.8	501	29.1	27	1.6	71	4.1	472	27.4	1723	100
	2018	811	40.2	576	28.6	33	1.6	90	4.5	506	25.1	2016	100
	2019	993	42.0	697	29.5	46	1.9	106	4.5	520	22.0	2362	100
	2020	1069	41.5	740	28.7	53	2.1	120	4.7	597	23.1	2579	100

PAY BAND COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Not Assimilated	2015	39	10.4	34	9.0	*	*	*	*	300	79.8	376	100
	2016	25	11.5	34	15.6	*	*	*	*	155	71.1	218	100
	2017	27	12.6	36	16.7	*	*	*	*	144	67.0	215	100
	2018	32	15.2	39	18.5	*	*	*	*	132	62.6	211	100
	2019	35	17.3	38	18.8	2	1.0	5	2.5	122	60.4	202	100
	2020	34	17.7	37	19.3	3	1.6	4	2.1	114	59.4	192	100
SCS	2015	20	13.2	31	20.4	*	*	*	*	94	61.8	152	100
	2016	49	29.3	53	31.7	*	*	*	*	54	32.3	167	100
	2017	55	31.1	50	28.2	5	2.8	7	4.0	60	33.9	177	100
	2018	60	30.9	62	32.0	*	*	*	*	60	30.9	194	100
	2019	35	17.3	38	18.8	*	*	*	*	122	60.4	202	100
	2020	34	17.7	37	19.3	*	*	*	*	114	59.4	192	100

2.3 Workforce composition by DGs and agencies

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
AIB	2013	25	17.6	53	37.3	30	21.1	28	19.7	6	4.2	142	100
	2014	16	11.6	57	41.3	27	19.6	30	21.7	8	5.8	138	100
	2015	16	10.9	70	47.6	29	19.7	25	17.0	7	4.8	147	100
	2016	11	7.7	68	47.9	30	21.1	26	18.3	7	4.9	142	100
	2017	9	6.9	56	43.1	30	23.1	28	21.5	7	5.4	130	100
	2018	9	6.9	52	40.0	28	21.5	30	23.1	11	8.5	130	100
	2019	11	8.6	47	36.7	30	23.4	30	23.4	10	7.8	128	100
	2020	13	11.3	37	32.2	35	30.4	23	20.0	7	6.1	115	100
DG CEA	2017	51	12.2	129	30.9	122	29.2	99	23.7	17	4.1	418	100
	2018	83	16.7	147	29.6	134	27.0	109	22.0	23	4.6	496	100
	2019	94	16.9	165	29.7	155	27.9	118	21.2	24	4.3	556	100
	2020	81	14.1	169	29.4	175	30.5	124	21.6	25	4.4	574	100
DG ECJ	2017	117	10.1	292	25.2	361	31.1	332	28.6	59	5.1	1161	100
	2018	185	14.1	334	25.5	371	28.3	353	27.0	66	5.0	1309	100
	2019	235	16.7	334	23.8	390	27.8	370	26.4	74	5.3	1403	100
	2020	219	16.0	332	24.2	366	26.7	377	27.5	78	5.7	1372	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
DG ECON	2016	262	11.9	585	26.7	609	27.7	576	26.2	163	7.4	2195	100
	2017	291	12.9	553	24.5	609	27.0	632	28.0	172	7.6	2257	100
	2018	387	15.3	622	24.6	666	26.3	673	26.6	184	7.3	2532	100
	2019	423	15.9	668	25.0	699	26.2	686	25.7	191	7.2	2667	100
	2020	419	15.4	687	25.2	702	25.7	706	25.9	214	7.8	2728	100
DG HSC	2013	46	8.1	144	25.5	210	37.2	154	27.3	11	1.9	565	100
	2014	43	7.5	138	24.1	210	36.6	164	28.6	18	3.1	573	100
	2015	47	10.0	98	20.9	170	36.2	137	29.1	18	3.8	470	100
	2016	38	8.0	104	21.9	166	34.9	143	30.1	24	5.1	475	100
	2017	49	9.9	106	21.4	165	33.3	150	30.3	25	5.1	495	100
	2018	69	12.9	111	20.8	176	33.0	158	29.6	20	3.7	534	100
	2019	116	18.9	129	21.0	173	28.2	169	27.6	26	4.2	613	100
	2020	205	21.2	224	23.2	259	26.8	239	24.7	39	4.0	966	100
DG ODO	2017	266	17.9	377	25.4	391	26.3	358	24.1	92	6.2	1484	100
	2018	301	18.9	400	25.1	398	25.0	404	25.3	91	5.7	1594	100
	2019	365	19.7	457	24.6	489	26.4	445	24.0	98	5.3	1854	100
	2020	351	18.3	459	23.9	531	27.6	466	24.3	114	5.9	1921	100
DG SE	2017	*	*	28	29.5	25	26.3	25	26.3	*	*	95	100
	2018	*	*	48	35.8	31	23.1	33	24.6	*	*	134	100
	2019	22	14.4	47	30.7	42	27.5	39	25.5	3	2.0	153	100
	2020	22	15.1	46	31.5	37	25.3	37	25.3	4	2.7	146	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Disc Scot	2013	*	*	66	30.1	50	22.8	46	21.0	*	*	219	100
	2014	63	22.6	96	34.4	57	20.4	56	20.1	7	2.5	279	100
	2015	77	22.2	135	38.9	71	20.5	56	16.1	8	2.3	347	100
	2016	73	21.7	132	39.3	63	18.8	61	18.2	7	2.1	336	100
	2017	57	18.5	124	40.3	52	16.9	63	20.5	12	3.9	308	100
	2018	39	13.9	110	39.1	57	20.3	58	20.6	17	6.0	281	100
	2019	61	19.4	117	37.1	59	18.7	56	17.8	22	7.0	315	100
	2020	54	18.5	106	36.3	60	20.5	45	15.4	27	9.2	292	100
Edu Scot	2013	28	10.8	40	15.4	68	26.2	103	39.6	21	8.1	260	100
	2014	34	11.9	50	17.5	69	24.1	111	38.8	22	7.7	286	100
	2015	31	10.9	51	18	70	24.6	105	37.0	27	9.5	284	100
	2016	26	9.3	53	18.9	64	22.8	109	38.8	29	10.3	281	100
	2017	10	4.2	41	17.2	59	24.8	97	40.8	31	13.0	238	100
	2018	6	2.2	50	18.5	69	25.6	102	37.8	43	15.9	270	100
	2019	8	2.4	62	18.5	94	28.1	117	34.9	54	16.1	335	100
	2020	10	3.2	54	17.1	84	26.7	120	38.1	47	14.9	315	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
FSS	2015	14	9.1	22	14.3	55	35.7	52	33.8	11	7.1	154	100
	2016	18	10.6	28	16.5	57	33.5	55	32.4	12	7.1	170	100
	2017	19	11.0	27	15.6	61	35.3	51	29.5	15	8.7	173	100
	2018	11	6.3	31	17.6	61	34.7	54	30.7	19	10.8	176	100
	2019	29	12.9	50	22.3	70	31.3	52	23.2	23	10.3	224	100
	2020	23	10.1	55	24.2	66	29.1	58	25.6	25	11.0	227	100
NRS	2013	30	7.5	99	24.8	103	25.8	125	31.3	43	10.8	400	100
	2014	29	7.4	91	23.3	94	24.0	131	33.5	46	11.8	391	100
	2015	19	5.0	90	23.7	94	24.7	135	35.5	42	11.1	380	100
	2016	27	7.1	84	22.2	94	24.9	132	34.9	41	10.8	378	100
	2017	36	8.6	103	24.7	104	24.9	133	31.9	41	9.8	417	100
	2018	38	9.0	100	23.8	103	24.5	134	31.9	45	10.7	420	100
	2019	45	10.4	98	22.6	107	24.7	139	32.0	45	10.4	434	100
	2020	44	10.1	92	21.1	106	24.4	136	31.3	57	13.1	435	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
OSCR	2013	7	13.0	18	33.3	15	27.8	8	14.8	6	11.1	54	100
	2014	*	*	20	33.9	13	22.0	12	20.3	*	*	59	100
	2015	*	*	21	38.2	10	18.2	14	25.5	*	*	55	100
	2016	*	*	22	38.6	12	21.1	13	22.8	*	*	57	100
	2017	5	8.6	18	31.0	14	24.1	14	24.1	7	12.1	58	100
	2018	*	*	11	21.6	16	31.4	14	27.5	*	*	51	100
	2019	5	10.6	9	19.1	20	42.6	10	21.3	3	6.4	47	100
	2020	5	10.4	10	20.8	19	39.6	10	20.8	4	8.3	48	100
Rev Scot	2015	*	*	15	33.3	9	20.0	12	26.7	*	*	45	100
	2016	*	*	14	30.4	12	26.1	10	21.7	*	*	46	100
	2017	*	*	16	28.6	17	30.4	12	21.4	*	*	56	100
	2018	*	*	19	26.8	23	32.4	14	19.7	*	*	71	100
	2019	9	13.4	16	23.9	20	29.9	17	25.4	5	7.5	67	100
	2020	6	10.0	16	26.7	14	23.3	18	30.0	6	10.0	60	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SAAS	2013	62	32.8	49	25.9	38	20.1	32	16.9	8	4.2	189	100
	2014	68	31.3	62	28.6	43	19.8	36	16.6	8	3.7	217	100
	2015	93	37.7	59	23.9	48	19.4	37	15	10	4.0	247	100
	2016	92	37.2	61	24.7	46	18.6	37	15	11	4.5	247	100
	2017	86	36.4	57	24.2	48	20.3	34	14.4	11	4.7	236	100
	2018	79	35.1	54	24.0	47	20.9	36	16	9	4.0	225	100
	2019	75	31.4	52	21.8	55	23.0	47	19.7	10	4.2	239	100
	2020	69	29.5	49	20.9	57	24.4	47	20.1	12	5.1	234	100
SHR	2013	*	*	14	26.9	16	30.8	16	30.8	*	*	52	100
	2014	*	*	13	25.0	17	32.7	18	34.6	*	*	52	100
	2015	*	*	16	30.8	16	30.8	17	32.7	*	*	52	100
	2016	*	*	18	34.0	13	24.5	20	37.7	*	*	53	100
	2017	*	*	15	30.0	12	24.0	20	40.0	*	*	50	100
	2018	*	*	9	20.0	11	24.4	20	44.4	5	11.1	45	100
	2019	*	*	9	17.6	14	27.5	20	39.2	*	*	51	100
	2020	*	*	9	18.0	16	32.0	18	36.0	7	14.0	50	100

DG/AGENCY COMPOSITION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SPPA	2013	33	12.8	68	26.5	67	26.1	75	29.2	14	5.4	257	100
	2014	47	16.5	63	22.2	74	26.1	85	29.9	15	5.3	284	100
	2015	49	16.4	75	25.2	69	23.2	85	28.5	20	6.7	298	100
	2016	54	17.1	76	24.1	73	23.2	86	27.3	26	8.3	315	100
	2017	51	16.5	78	25.2	64	20.6	87	28.1	30	9.7	310	100
	2018	53	16.8	81	25.7	59	18.7	88	27.9	34	10.8	315	100
	2019	48	15.6	81	26.4	59	19.2	83	27.0	36	11.7	307	100
	2020	32	11.0	77	26.4	64	21.9	81	27.7	38	13.0	292	100
Social Sec Scot	2018	65	25.7	71	28.1	67	26.5	45	17.8	5	2.0	253	100
	2019	116	23.0	139	27.6	130	25.8	109	21.6	10	2.0	504	100
	2020	224	24.3	250	27.1	234	25.4	187	20.3	27	2.9	922	100
Trans Scot	2013	31	7.7	115	28.5	122	30.3	114	28.3	21	5.2	403	100
	2014	33	8.1	111	27.3	124	30.5	117	28.7	22	5.4	407	100
	2015	32	8.2	93	23.8	126	32.2	120	30.7	20	5.1	391	100
	2016	31	7.9	93	23.6	123	31.2	120	30.5	27	6.9	394	100
	2017	38	9.3	98	24.0	117	28.7	123	30.1	32	7.8	408	100
	2018	48	11	101	23.1	129	29.5	125	28.6	34	7.8	437	100
	2019	61	12.8	113	23.7	128	26.9	133	27.9	41	8.6	476	100
	2020	65	13.6	115	24.1	123	25.8	127	26.6	47	9.9	477	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
AIB	2013	98	69.0	44	31.0	142	100
	2014	98	71.0	40	29.0	138	100
	2015	96	65.3	51	34.7	147	100
	2016	94	66.2	48	33.8	142	100
	2017	87	66.9	43	33.1	130	100
	2018	85	65.4	45	34.6	130	100
	2019	87	68.0	41	32.0	128	100
	2020	76	66.1	39	33.9	115	100
DG CEA	2017	235	56.1	184	43.9	419	100
	2018	294	59.3	202	40.7	496	100
	2019	333	59.9	223	40.1	556	100
	2020	345	60.1	229	39.9	574	100
DG ECJ	2017	700	60.2	462	39.8	1162	100
	2018	768	58.6	542	41.4	1310	100
	2019	849	60.5	554	39.5	1403	100
	2020	839	61.2	533	38.8	1372	100
DG ECON	2016	1023	46.6	1172	53.4	2194	100
	2017	1057	46.8	1201	53.2	2258	100
	2018	1216	48.0	1316	52.0	2533	100
	2019	1307	49.0	1359	51.0	2667	100
	2020	1347	49.4	1380	50.6	2728	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
DG HSC	2013	348	61.6	217	38.4	565	100
	2014	355	62.0	218	38.1	573	100
	2015	279	59.4	191	40.6	470	100
	2016	292	61.5	183	38.5	475	100
	2017	305	61.5	191	38.5	496	100
	2018	327	61.1	208	38.9	535	100
	2019	382	62.3	231	37.7	613	100
	2020	612	63.4	354	36.6	966	100
DG ODO	2017	715	48.1	772	51.9	1487	100
	2018	798	49.9	800	50.1	1598	100
	2019	937	50.5	917	49.5	1854	100
	2020	970	50.5	951	49.5	1921	100
DG SE	2017	41	43.2	54	56.8	95	100
	2018	73	52.5	66	47.5	139	100
	2019	86	56.2	67	43.8	153	100
	2020	79	54.1	67	45.9	146	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
Disc Scot	2013	129	58.9	90	41.1	219	100
	2014	157	56.3	122	43.7	279	100
	2015	197	56.8	150	43.2	347	100
	2016	188	55.8	149	44.2	337	100
	2017	175	56.8	133	43.2	308	100
	2018	159	56.6	122	43.4	281	100
	2019	169	53.7	146	46.3	315	100
	2020	150	51.4	142	48.6	292	100
Edu Scot	2013	179	68.9	81	31.2	260	100
	2014	193	67.5	93	32.5	286	100
	2015	195	68.7	89	31.3	284	100
	2016	194	69.0	87	31.0	281	100
	2017	171	71.9	67	28.2	238	100
	2018	197	73.0	73	27.0	270	100
	2019	250	74.6	85	25.4	335	100
	2020	235	74.6	80	25.4	315	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
FSS	2015	61	39.6	93	60.4	154	100
	2016	72	42.4	98	57.7	170	100
	2017	77	44.5	96	55.5	173	100
	2018	84	47.5	93	52.5	177	100
	2019	107	47.8	117	52.2	224	100
	2020	106	46.7	121	53.3	227	100
NRS	2013	204	51.0	196	49.0	400	100
	2014	206	52.7	185	47.3	391	100
	2015	203	53.4	177	46.6	380	100
	2016	206	54.5	172	45.5	378	100
	2017	225	54.0	192	46.0	417	100
	2018	232	55.2	188	44.8	420	100
	2019	235	54.1	199	45.9	434	100
	2020	235	54.0	200	46.0	435	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
OSCR	2013	35	64.8	19	35.2	54	100
	2014	38	64.4	21	35.6	59	100
	2015	35	63.6	20	36.4	55	100
	2016	38	66.7	19	33.3	57	100
	2017	37	63.8	21	36.2	58	100
	2018	33	64.7	18	35.3	51	100
	2019	30	63.8	17	36.2	47	100
	2020	31	64.6	17	35.4	48	100
Rev Scot	2015	23	51.1	22	48.9	45	100
	2016	22	47.8	24	52.2	46	100
	2017	31	55.4	25	44.6	56	100
	2018	41	57.8	30	42.3	71	100
	2019	35	52.2	32	47.8	67	100
	2020	35	58.3	25	41.7	60	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
SAAS	2013	110	58.2	79	41.8	189	100
	2014	120	55.3	97	44.7	217	100
	2015	134	54.3	113	45.8	247	100
	2016	132	53.4	115	46.6	247	100
	2017	130	55.1	106	44.9	236	100
	2018	137	60.6	89	39.4	226	100
	2019	134	56.1	105	43.9	239	100
	2020	129	55.1	105	44.9	234	100
SHR	2013	35	64.8	19	35.2	54	100
	2014	38	64.4	21	35.6	59	100
	2015	35	63.6	20	36.4	55	100
	2016	38	66.7	19	33.3	57	100
	2017	37	63.8	21	36.2	58	100
	2018	33	64.7	18	35.3	51	100
	2019	33	64.7	18	35.3	51	100
	2020	32	64.0	18	36.0	50	100

DG/AGENCY COMPOSITION BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)							
		Female		Male		Total	
		N	%	N	%	N	%
SPPA	2013	143	55.6	114	44.4	257	100
	2014	160	56.3	124	43.7	284	100
	2015	168	56.4	130	43.6	298	100
	2016	174	55.2	141	44.8	315	100
	2017	175	56.5	135	43.6	310	100
	2018	172	54.4	144	45.6	316	100
	2019	166	54.1	141	45.9	307	100
	2020	160	54.8	132	45.2	292	100
Social Sec Scot	2018	152	59.8	102	40.2	254	100
	2019	290	57.5	214	42.5	504	100
	2020	558	60.5	364	39.5	922	100
Trans Scot	2013	147	36.5	256	63.5	403	100
	2014	152	37.4	255	62.7	407	100
	2015	152	38.9	239	61.1	391	100
	2016	154	39.0	241	61.0	395	100
	2017	166	40.7	242	59.3	408	100
	2018	174	39.8	263	60.2	437	100
	2019	200	42.0	276	58.0	476	100
	2020	204	42.8	273	57.2	477	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
AIB	2013	*	*	89	62.7	*	*	46	32.4	142	100
	2014	*	*	103	74.6	*	*	29	21.0	138	100
	2015	*	*	116	78.9	*	*	23	15.7	147	100
	2016	*	*	112	78.9	*	*	23	16.2	142	100
	2017	*	*	102	78.5	*	*	22	16.9	130	100
	2018	*	*	104	80.0	*	*	20	15.4	130	100
	2019	*	*	103	80.5	*	*	20	15.6	128	100
	2020	*	*	93	80.9	*	*	18	15.7	115	100
DG CEA	2017	7	1.7	343	81.9	10	2.4	59	14.1	419	100
	2018	13	2.6	402	81.1	9	1.8	72	14.5	496	100
	2019	13	2.3	456	82.0	7	1.3	80	14.4	556	100
	2020	11	1.9	448	78.0	8	1.4	107	18.6	574	100
DG ECJ	2017	23	2.0	1015	87.4	19	1.6	105	9.0	1162	100
	2018	24	1.8	1107	84.5	28	2.1	151	11.5	1310	100
	2019	38	2.7	1174	83.7	29	2.1	162	11.5	1403	100
	2020	39	2.8	1124	81.9	27	2.0	182	13.3	1372	100
DG ECON	2016	39	1.8	1757	80.1	43	2.0	356	16.2	2195	100
	2017	40	1.8	1845	81.7	49	2.2	325	14.4	2259	100
	2018	50	2.0	2095	82.7	45	1.8	343	13.5	2533	100
	2019	60	2.2	2200	82.5	49	1.8	358	13.4	2667	100
	2020	66	2.4	2229	81.7	50	1.8	383	14.0	2728	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
DG HLTHSC	2013	15	2.7	465	82.3	9	1.6	76	13.5	565	100
	2014	14	2.4	474	82.7	8	1.4	77	13.4	573	100
	2015	11	2.3	390	83.0	12	2.6	57	12.1	470	100
	2016	11	2.3	402	84.6	12	2.5	50	10.5	475	100
	2017	16	3.2	425	85.7	11	2.2	44	8.9	496	100
	2018	21	3.9	458	85.6	11	2.1	45	8.4	535	100
	2019	18	2.9	521	85.0	12	2.0	62	10.1	613	100
	2020	39	4.0	767	79.4	19	2.0	141	14.6	966	100
DG ODO	2017	28	1.9	1225	82.4	27	1.8	207	13.9	1487	100
	2018	35	2.2	1314	82.2	25	1.6	224	14.0	1598	100
	2019	41	2.2	1490	80.4	28	1.5	295	15.9	1854	100
	2020	39	2.0	1465	76.3	27	1.4	390	20.3	1921	100
DG SE	2017	*	*	81	85.3	*	*	7	7.4	95	100
	2018	*	*	114	82.0	*	*	16	11.5	139	100
	2019	6	3.9	129	84.3	6	3.9	12	7.8	153	100
	2020	*	*	122	83.6	*	*	15	10.3	146	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Disc Scot	2013	6	2.7	125	57.1	*	*	88	40.2	219	100
	2014	8	2.9	193	69.2	1	0.4	77	27.6	279	100
	2015	7	2.0	193	55.6	2	0.6	145	41.8	347	100
	2016	5	1.5	185	54.9	3	0.9	144	42.7	337	100
	2017	*	*	208	67.5	*	*	90	29.2	308	100
	2018	6	2.1	183	65.1	7	2.5	85	30.3	281	100
	2019	10	3.2	217	68.9	4	1.3	84	26.7	315	100
	2020	9	3.1	196	67.1	3	1.0	84	28.8	292	100
Edu Scot	2013	*	*	145	55.8	*	*	108	41.5	260	100
	2014	*	*	181	63.3	*	*	98	34.3	286	100
	2015	*	*	187	65.9	*	*	88	31.0	284	100
	2016	5	1.8	188	66.9	4	1.4	84	29.9	281	100
	2017	*	*	173	72.7	*	*	60	25.2	238	100
	2018	*	*	179	66.3	*	*	86	31.9	270	100
	2019	2	0.6	227	67.8	3	0.9	103	30.7	335	100
	2020	2	0.6	210	66.7	4	1.3	99	31.4	315	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
FSS	2015	*	*	7	4.6	*	*	147	95.5	154	100
	2016	*	*	52	30.6	*	*	114	67.1	170	100
	2017	6	3.5	96	55.5	2	1.2	69	39.9	173	100
	2018	5	2.8	113	63.8	3	1.7	56	31.6	177	100
	2019	7	3.1	120	53.6	3	1.3	94	42.0	224	100
	2020	6	2.6	127	55.9	5	2.2	89	39.2	227	100
NRS	2013	8	2.0	327	81.8	10	2.5	55	13.8	400	100
	2014	6	1.5	313	80.1	10	2.6	62	15.9	391	100
	2015	6	1.6	314	82.6	10	2.6	50	13.2	380	100
	2016	6	1.6	310	82.0	10	2.7	52	13.8	378	100
	2017	7	1.7	344	82.5	8	1.9	58	13.9	417	100
	2018	8	1.9	345	82.1	6	1.4	61	14.5	420	100
	2019	8	1.8	349	80.4	6	1.4	71	16.4	434	100
	2020	7	1.6	341	78.4	7	1.6	80	18.4	435	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
OSCR	2013	*	*	37	68.5	*	*	17	31.5	54	100
	2014	*	*	42	71.2	*	*	17	28.8	59	100
	2015	*	*	40	72.7	*	*	15	27.3	55	100
	2016	*	*	40	70.2	*	*	17	29.8	57	100
	2017	*	*	42	72.4	*	*	16	27.6	58	100
	2018	*	*	38	74.5	*	*	13	25.5	51	100
	2019	*	*	42	89.4	*	*	5	10.6	47	100
	2020	*	*	43	89.6	*	*	5	10.4	48	100
Rev Scot	2015	*	*	32	71.1	1	2.2	12	26.7	45	100
	2016	*	*	36	78.3	1	2.2	9	19.6	46	100
	2017	*	*	48	85.7	*	*	5	8.9	56	100
	2018	*	*	56	78.9	*	*	13	18.3	71	100
	2019	*	*	52	77.6	*	*	14	20.9	67	100
	2020	*	*	46	76.7	*	*	13	21.7	60	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SAAS	2013	*	*	89	47.1	*	*	98	51.9	189	100
	2014	*	*	92	42.4	*	*	121	55.8	217	100
	2015	*	*	85	34.4	*	*	158	64.0	247	100
	2016	*	*	83	33.6	*	*	160	64.8	247	100
	2017	*	*	93	39.4	*	*	140	59.3	236	100
	2018	*	*	91	40.3	*	*	131	58.0	226	100
	2019	*	*	98	41.0	*	*	138	57.7	239	100
	2020	*	*	102	43.6	*	*	128	54.7	234	100
SHR	2013	*	*	43	61.4	*	*	26	37.1	70	100
	2014	*	*	45	66.2	*	*	20	29.4	68	100
	2015	*	*	43	66.2	*	*	18	27.7	65	100
	2016	*	*	44	66.7	*	*	18	27.3	66	100
	2017	*	*	41	66.1	*	*	17	27.4	62	100
	2018	*	*	38	69.1	*	*	13	23.6	55	100
	2019	*	*	43	84.3	*	*	5	9.8	51	100
	2020	*	*	41	82.0	*	*	6	12.0	50	100

DG/AGENCY COMPOSITION BY ETHNICITY

		Ethnic Minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SPPA	2013	*	*	174	67.7	*	*	79	30.7	257	100
	2014	*	*	173	60.9	*	*	105	37.0	284	100
	2015	*	*	199	66.8	*	*	94	31.5	298	100
	2016	*	*	221	70.2	*	*	90	28.6	315	100
	2017	*	*	228	73.6	*	*	78	25.2	310	100
	2018	*	*	241	76.3	*	*	71	22.5	316	100
	2019	*	*	231	75.2	*	*	72	23.5	307	100
	2020	*	*	222	76.0	*	*	66	22.6	292	100
Social Sec Scot	2018	8	3.2	211	83.1	2	0.8	33	13.0	254	100
	2019	14	2.8	415	82.3	0	0	75	14.9	504	100
	2020	28	3.0	719	78.0	3	0.3	172	18.7	922	100
Trans Scot	2013	*	*	277	68.7	*	*	117	29.0	403	100
	2014	*	*	291	71.5	*	*	105	25.8	407	100
	2015	*	*	289	73.9	7	1.8	92	23.5	391	100
	2016	5	1.3	310	78.5	5	1.3	75	19.0	395	100
	2017	6	1.5	317	77.7	7	1.7	78	19.1	408	100
	2018	8	1.8	336	76.9	10	2.3	83	19.0	437	100
	2019	9	1.9	364	76.5	9	1.9	94	19.7	476	100
	2020	12	2.5	370	77.6	7	1.5	88	18.4	477	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
AIB	2015	*	*	92	62.6	*	*	47	32.0	147	100
	2016	*	*	89	62.7	*	*	46	32.4	142	100
	2017	*	*	78	60.0	*	*	44	33.9	130	100
	2018	*	*	85	65.4	*	*	38	29.2	130	100
	2019	*	*	84	65.6	*	*	38	29.7	128	100
	2020	*	*	80	69.6	*	*	31	27.0	115	100
DG CEA	2017	20	4.8	222	53.0	17	4.1	160	38.2	419	100
	2018	26	5.2	280	56.5	23	4.6	167	33.7	496	100
	2019	34	6.1	346	62.2	24	4.3	152	27.3	556	100
	2020	36	6.3	340	59.2	26	4.5	172	30.0	574	100
DG ECJ	2017	48	4.1	761	65.5	46	4.0	307	26.4	1162	100
	2018	62	4.7	868	66.3	58	4.4	322	24.6	1310	100
	2019	70	5.0	963	68.6	70	5.0	300	21.4	1403	100
	2020	74	5.4	933	68.0	60	4.4	305	22.2	1372	100
DG ECON	2016	33	1.5	1106	50.4	76	3.5	980	44.7	2195	100
	2017	42	1.9	1284	56.8	87	3.9	846	37.5	2259	100
	2018	74	2.9	1601	63.2	88	3.5	770	30.4	2533	100
	2019	89	3.3	1747	65.5	102	3.8	729	27.3	2667	100
	2020	98	3.6	1804	66.1	111	4.1	715	26.2	2728	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
DG HSC	2015	12	2.6	263	56.0	18	3.8	177	37.7	470	100
	2016	16	3.4	292	61.5	25	5.3	142	29.9	475	100
	2017	18	3.6	335	67.5	23	4.6	120	24.2	496	100
	2018	20	3.7	384	71.8	23	4.3	108	20.2	535	100
	2019	89	3.3	1747	65.5	102	3.8	729	27.3	2667	100
	2020	98	3.6	1804	66.1	111	4.1	715	26.2	2728	100
DG ODO	2017	59	4.0	980	65.9	60	4.0	388	26.1	1487	100
	2018	65	4.1	1098	68.7	63	3.9	372	23.3	1598	100
	2019	87	4.7	1261	68.0	78	4.2	428	23.1	1854	100
	2020	89	4.6	1234	64.2	81	4.2	517	26.9	1921	100
DG SE	2017	*	*	61	64.2	*	*	24	25.3	95	100
	2018	8	5.8	92	66.2	7	5.0	32	23.0	139	100
	2019	10	6.5	114	74.5	8	5.2	21	13.7	153	100
	2020	10	6.8	103	70.5	9	6.2	24	16.4	146	100
Disc Scot	2015	10	2.9	142	40.9	14	4.0	181	52.2	347	100
	2016	14	4.2	142	42.1	9	2.7	172	51.0	337	100
	2017	15	4.9	174	56.5	14	4.6	105	34.1	308	100
	2018	15	5.3	154	54.8	14	5.0	98	34.9	281	100
	2019	20	6.3	185	58.7	15	4.8	95	30.2	315	100
	2020	17	5.8	172	58.9	12	4.1	91	31.2	292	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Edu Scot	2015	*	*	141	49.7	*	*	132	46.5	284	100
	2016	5	1.8	146	52.0	10	3.6	120	42.7	281	100
	2017	*	*	137	57.6	*	*	91	38.2	238	100
	2018	6	2.2	145	53.7	6	2.2	113	41.9	270	100
	2019	9	2.7	191	57.0	9	2.7	126	37.6	335	100
	2020	7	2.2	178	56.5	11	3.5	119	37.8	315	100
FSS	2015	*	*	8	5.2	*	*	146	94.8	154	100
	2016	*	*	52	30.6	*	*	113	66.5	170	100
	2017	*	*	96	55.5	*	*	68	39.3	173	100
	2018	*	*	111	62.7	*	*	54	30.5	177	100
	2019	*	*	120	53.6	*	*	92	41.1	224	100
	2020	5	2.2	124	54.6	10	4.4	88	38.8	227	100
NRS	2015	7	1.8	120	31.6	5	1.3	248	65.3	380	100
	2016	7	1.9	130	34.4	11	2.9	230	60.9	378	100
	2017	14	3.4	174	41.7	20	4.8	209	50.1	417	100
	2018	14	3.3	186	44.3	19	4.5	201	47.9	420	100
	2019	21	4.8	198	45.6	16	3.7	199	45.9	434	100
	2020	20	4.6	196	45.1	17	3.9	202	46.4	435	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
OSCR	2015	*	*	24	43.6	*	*	30	54.5	55	100
	2016	*	*	28	49.1	*	*	28	49.1	57	100
	2017	*	*	30	51.7	*	*	27	46.6	58	100
	2018	*	*	29	56.9	*	*	22	43.1	51	100
	2019	*	*	37	78.7	*	*	10	21.3	47	100
	2020	*	*	38	79.2	*	*	10	20.8	48	100
Rev Scot	2015	*	*	27	60.0	*	*	15	33.3	45	100
	2016	*	*	31	67.4	*	*	12	26.1	46	100
	2017	*	*	41	73.2	*	*	9	16.1	56	100
	2018	*	*	48	67.6	*	*	17	23.9	71	100
	2019	7	10.4	41	61.2	1	1.5	18	26.9	67	100
	2020	8	13.3	35	58.3	1	1.7	16	26.7	60	100
SAAS	2015	*	*	16	6.5	*	*	225	91.1	247	100
	2016	*	*	24	9.7	*	*	219	88.7	247	100
	2017	*	*	39	16.5	*	*	195	82.6	236	100
	2018	*	*	43	19.0	*	*	179	79.2	226	100
	2019	7	2.9	49	20.5	*	*	183	76.6	239	100
	2020	*	*	60	25.6	*	*	168	71.8	234	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SHR	2015	*	*	31	47.7	*	*	29	44.6	65	100
	2016	*	*	32	48.5	*	*	29	43.9	66	100
	2017	*	*	30	48.4	*	*	27	43.5	62	100
	2018	*	*	26	47.3	*	*	23	41.8	55	100
	2019	*	*	32	62.7	*	*	15	29.4	51	100
	2020	*	*	30	60.0	*	*	16	32.0	50	100
SPPA	2015	*	*	108	36.2	3	1.0	187	62.8	298	100
	2016	*	*	133	42.2	*	*	177	56.2	315	100
	2017	*	*	144	46.5	*	*	161	51.9	310	100
	2018	*	*	160	50.6	*	*	147	46.5	316	100
	2019	*	*	159	51.8	*	*	140	45.6	307	100
	2020	*	*	152	52.1	*	*	133	45.5	292	100
Social Sec Scot	2018	14	5.5	195	76.8	5	2.0	40	15.8	254	100
	2019	34	6.7	382	75.8	7	1.4	81	16.1	504	100
	2020	62	6.7	665	72.1	19	2.1	176	19.1	922	100

DG/AGENCY COMPOSITION BY SEXUAL ORIENTATION

		LGBQ		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Trans Scot	2015	6	1.5	182	46.6	11	2.8	192	49.1	391	100
	2016	7	1.8	233	59.0	12	3.0	143	36.2	395	100
	2017	8	2.0	251	61.5	11	2.7	138	33.8	408	100
	2018	13	3.0	276	63.2	16	3.7	132	30.2	437	100
	2019	16	3.4	306	64.3	15	3.2	139	29.2	476	100
	2020	19	4.0	322	67.5	13	2.7	123	25.8	477	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
AIB	2013	8	5.6	82	57.8	*	*	52	36.6	142	100
	2014	8	5.8	80	58.0	*	*	50	36.2	138	100
	2015	7	4.8	84	57.1	2	1.4	54	36.7	147	100
	2016	6	4.2	79	55.6	3	2.1	54	38.0	142	100
	2017	7	5.4	72	55.4	3	2.3	48	36.9	130	100
	2018	6	4.6	70	53.9	3	2.3	51	39.2	130	100
	2019	9	7.0	69	53.9	3	2.3	47	36.7	128	100
	2020	9	7.8	65	56.5	2	1.7	39	33.9	115	100
DG CEA	2017	25	6.0	250	59.7	5	1.2	139	33.2	419	100
	2018	27	5.4	278	56.1	7	1.4	184	37.1	496	100
	2019	41	7.4	318	57.2	11	2.0	186	33.5	556	100
	2020	38	6.6	318	55.4	12	2.1	206	35.9	574	100
DG ECJ	2017	87	7.5	714	61.5	12	1.0	349	30.0	1162	100
	2018	117	8.9	730	55.7	15	1.2	448	34.2	1310	100
	2019	128	9.1	811	57.8	21	1.5	443	31.6	1403	100
	2020	122	8.9	800	58.3	27	2.0	423	30.8	1372	100
DG ECON	2016	93	4.2	1195	54.4	25	1.1	882	40.2	2195	100
	2017	107	4.7	1242	55.0	31	1.4	879	38.9	2259	100
	2018	149	5.9	1329	52.5	32	1.3	1023	40.4	2533	100
	2019	170	6.4	1512	56.7	36	1.3	949	35.6	2667	100
	2020	186	6.8	1587	58.2	40	1.5	915	33.5	2728	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
DG HSC	2013	31	5.5	367	65.0	2	0.4	165	29.2	565	100
	2014	40	7.0	354	61.8	3	0.5	176	30.7	573	100
	2015	36	7.7	277	58.9	3	0.6	154	32.8	470	100
	2016	43	9.1	269	56.6	6	1.3	157	33.1	475	100
	2017	39	7.9	283	57.1	10	2.0	164	33.1	496	100
	2018	52	9.7	284	53.1	9	1.7	190	35.5	535	100
	2019	65	10.6	341	55.6	11	1.8	196	32.0	613	100
	2020	113	11.7	520	53.8	16	1.7	317	32.8	966	100
DG ODO	2017	137	9.2	739	49.7	12	0.8	599	40.3	1487	100
	2018	148	9.3	762	47.7	17	1.1	671	42.0	1598	100
	2019	185	10.0	950	51.2	21	1.1	698	37.6	1854	100
	2020	194	10.1	971	50.5	25	1.3	731	38.1	1921	100
DG SE	2017	6	6.3	47	49.5	3	3.2	39	41.1	95	100
	2018	7	5.0	75	54.0	2	1.4	55	39.6	139	100
	2019	16	10.5	96	62.7	3	2.0	38	24.8	153	100
	2020	14	9.6	92	63.0	2	1.4	38	26.0	146	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
Disc Scot	2013	8	3.7	65	29.7	*	*	146	66.7	219	100
	2014	15	5.4	82	29.4	1	0.4	181	64.9	279	100
	2015	14	4.0	84	24.2	1	0.3	248	71.5	347	100
	2016	15	4.5	94	27.9	1	0.3	227	67.4	337	100
	2017	22	7.1	115	37.3	4	1.3	167	54.2	308	100
	2018	25	8.9	90	32.0	4	1.4	162	57.7	281	100
	2019	29	9.2	137	43.5	1	0.3	148	47.0	315	100
	2020	29	9.9	121	41.4	1	0.3	141	48.3	292	100
Edu Scot	2013	6	2.3	106	40.8	*	*	148	56.9	260	100
	2014	7	2.5	108	37.8	*	*	171	59.8	286	100
	2015	8	2.8	103	36.3	*	*	173	60.9	284	100
	2016	6	2.1	99	35.2	*	*	176	62.6	281	100
	2017	6	2.5	89	37.4	1	0.4	142	59.7	238	100
	2018	8	3.0	93	34.4	2	0.7	167	61.9	270	100
	2019	12	3.6	133	39.7	5	1.5	185	55.2	335	100
	2020	10	3.2	129	41.0	7	2.2	169	53.7	315	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
FSS	2015	*	*	*	*	*	*	151	98.1	154	100
	2016	*	*	11	6.5	*	*	153	90.0	170	100
	2017	9	5.2	50	28.9	4	2.3	110	63.6	173	100
	2018	15	8.5	68	38.4	4	2.3	90	50.9	177	100
	2019	16	7.1	78	34.8	4	1.8	126	56.3	224	100
	2020	14	6.2	92	40.5	3	1.3	118	52.0	227	100
NRS	2013	22	5.5	229	57.3	4	1.0	145	36.3	400	100
	2014	26	6.7	213	54.5	*	*	152	38.9	391	100
	2015	26	6.8	206	54.2	1	0.3	147	38.7	380	100
	2016	30	7.9	198	52.4	3	0.8	147	38.9	378	100
	2017	42	10.1	213	51.1	2	0.5	160	38.4	417	100
	2018	42	10.0	206	49.1	3	0.7	169	40.2	420	100
	2019	47	10.8	208	47.9	6	1.4	173	39.9	434	100
	2020	43	9.9	206	47.4	6	1.4	180	41.4	435	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
OSCR	2013	*	*	24	44.4	*	*	27	50.0	54	100
	2014	*	*	26	44.1	*	*	29	49.2	59	100
	2015	*	*	25	45.5	*	*	26	47.3	55	100
	2016	*	*	23	40.4	*	*	32	56.1	57	100
	2017	*	*	24	41.4	*	*	31	53.4	58	100
	2018	*	*	20	39.2	*	*	28	54.9	51	100
	2019	*	*	22	46.8	*	*	22	46.8	47	100
	2020	5	10.4	22	45.8	*	*	21	43.8	48	100
Rev Scot	2015	*	*	12	26.7	*	*	29	64.4	45	100
	2016	*	*	17	37.0	*	*	27	58.7	46	100
	2017	*	*	21	37.5	*	*	31	55.4	56	100
	2018	*	*	22	31.0	*	*	45	63.4	71	100
	2019	7	10.4	24	35.8	*	*	36	53.7	67	100
	2020	7	11.7	20	33.3	*	*	33	55.0	60	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SAAS	2013	6	3.2	73	38.6	*	*	110	58.2	189	100
	2014	8	3.7	72	33.2	*	*	137	63.1	217	100
	2015	6	2.4	69	27.9	*	*	172	69.6	247	100
	2016	7	2.8	64	25.9	*	*	176	71.3	247	100
	2017	8	3.4	62	26.3	*	*	166	70.3	236	100
	2018	9	4.0	58	25.7	*	*	159	70.4	226	100
	2019	12	5.0	62	25.9	*	*	165	69.0	239	100
	2020	11	4.7	72	30.8	*	*	151	64.5	234	100
SHR	2013	*	*	37	52.9	1	1.4	32	45.7	70	100
	2014	*	*	35	51.5	2	2.9	31	45.6	68	100
	2015	*	*	34	52.3	*	*	28	43.1	65	100
	2016	*	*	34	51.5	*	*	29	43.9	66	100
	2017	*	*	32	51.6	*	*	27	43.5	62	100
	2018	*	*	29	52.7	*	*	23	41.8	55	100
	2019	*	*	33	64.7	*	*	14	27.5	51	100
	2020	*	*	31	62.0	*	*	15	30.0	50	100

DG/AGENCY COMPOSITION BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
SPPA	2013	10	3.9	141	54.9	1	0.4	105	40.9	257	100
	2014	10	3.5	137	48.2	2	0.7	135	47.5	284	100
	2015	13	4.4	139	46.6	2	0.7	144	48.3	298	100
	2016	18	5.7	141	44.8	3	1.0	153	48.6	315	100
	2017	24	7.7	144	46.5	4	1.3	138	44.5	310	100
	2018	24	7.6	143	45.3	5	1.6	144	45.6	316	100
	2019	21	6.8	141	45.9	6	2.0	139	45.3	307	100
	2020	22	7.5	134	45.9	6	2.1	130	44.5	292	100
Social Sec Scot	2018	22	8.7	70	27.6	3	1.2	159	62.6	254	100
	2019	49	9.7	261	51.8	4	0.8	190	37.7	504	100
	2020	106	11.5	541	58.7	13	1.4	262	28.4	922	100
Trans Scot	2013	17	4.2	201	49.9	1	0.3	184	45.7	403	100
	2014	23	5.7	195	47.9	1	0.3	188	46.2	407	100
	2015	25	6.4	180	46.0	1	0.3	185	47.3	391	100
	2016	33	8.4	198	50.1	2	0.5	162	41.0	395	100
	2017	42	10.3	194	47.6	3	0.7	169	41.4	408	100
	2018	44	10.1	206	47.1	4	0.9	183	41.9	437	100
	2019	50	10.5	229	48.1	4	0.8	193	40.5	476	100
	2020	46	9.6	249	52.2	3	0.6	179	37.5	477	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
AIB	2013	73	51.4	14	9.9	*	*	*	*	41	28.9	142	100
	2014	72	52.2	15	10.9	*	*	*	*	38	27.5	138	100
	2015	67	45.6	16	10.9	*	*	*	*	53	36.1	147	100
	2016	68	47.9	18	12.7	7	4.9	8	5.6	41	28.9	142	100
	2017	67	51.5	16	12.3	6	4.6	5	3.8	36	27.7	130	100
	2018	69	53.1	12	9.2	6	4.6	4	3.1	39	30.0	130	100
	2019	67	52.3	13	10.2	6	4.7	3	2.3	39	30.5	128	100
	2020	58	50.4	11	9.6	7	6.1	2	1.7	37	32.2	115	100
DG CEA	2017	176	42.0	60	14.3	15	3.6	19	4.5	149	35.6	419	100
	2018	189	38.1	57	11.5	15	3	21	4.2	214	43.1	496	100
	2019	200	36.0	58	10.4	17	3.1	20	3.6	261	46.9	556	100
	2020	206	35.9	46	8.0	17	3.0	23	4.0	282	49.1	574	100
G ECJ	2017	585	50.3	147	12.7	34	2.9	47	4.0	349	30.0	1162	100
	2018	596	45.5	167	12.7	35	2.7	44	3.4	468	35.7	1310	100
	2019	593	42.3	173	12.3	34	2.4	43	3.1	560	39.9	1403	100
	2020	572	41.7	168	12.2	33	2.4	46	3.4	553	40.3	1372	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
DG ECON	2016	949	43.2	307	14.0	58	2.6	90	4.1	791	36.0	2195	100
	2017	981	43.4	294	13.0	60	2.7	89	3.9	835	37.0	2259	100
	2018	1033	40.8	302	11.9	64	2.5	84	3.3	1050	41.5	2533	100
	2019	1085	40.7	315	11.8	71	2.7	82	3.1	1114	41.8	2667	100
	2020	1098	40.2	316	11.6	71	2.6	78	2.9	1165	42.7	2728	100
DG HSC	2013	261	46.2	109	19.3	16	2.8	28	5.0	151	26.7	565	100
	2014	259	45.2	107	18.7	18	3.1	27	4.7	162	28.3	573	100
	2015	214	45.5	78	16.6	14	3.0	28	6.0	136	28.9	470	100
	2016	214	45.1	72	15.2	21	4.4	26	5.5	142	29.9	475	100
	2017	215	43.3	81	16.3	21	4.2	29	5.8	150	30.2	496	100
	2018	219	40.9	84	15.7	20	3.7	28	5.2	184	34.4	535	100
	2019	247	40.3	81	13.2	19	3.1	30	4.9	236	38.5	613	100
	2020	363	37.6	108	11.2	21	2.2	34	3.5	440	45.5	966	100
DG ODO	2017	569	38.3	210	14.1	43	2.9	60	4.0	605	40.7	1487	100
	2018	562	35.2	194	12.1	45	2.8	51	3.2	746	46.7	1598	100
	2019	630	34.0	214	11.5	46	2.5	49	2.6	915	49.4	1854	100
	2020	634	33.0	229	11.9	45	2.3	46	2.4	967	50.3	1921	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
DG SE	2017	36	37.9	11	11.6	*	*	*	*	42	44.2	95	100
	2018	49	35.3	15	10.8	*	*	*	*	67	48.2	139	100
	2019	62	40.5	18	11.8	7	4.6	3	2.0	63	41.2	153	100
	2020	58	39.7	18	12.3	6	4.1	4	2.7	60	41.1	146	100
Disc Scot	2013	52	23.7	28	12.8	*	*	*	*	118	53.9	219	100
	2014	63	22.6	28	10.0	*	*	*	*	167	59.9	279	100
	2015	78	22.5	30	8.6	*	*	*	*	222	64.0	347	100
	2016	83	24.6	26	7.7	*	*	*	*	218	64.7	337	100
	2017	85	27.6	31	10.1	*	*	*	*	183	59.4	308	100
	2018	82	29.2	23	8.2	*	*	*	*	168	59.8	281	100
	2019	70	22.2	27	8.6	*	*	*	*	210	66.7	315	100
	2020	65	22.3	25	8.6	*	*	*	*	195	66.8	292	100
Edu Scot	2013	111	42.7	42	16.2	11	4.2	16	6.2	80	30.8	260	100
	2014	116	40.6	38	13.3	10	3.5	14	4.9	108	37.8	286	100
	2015	114	40.1	40	14.1	11	3.9	11	3.9	108	38.0	284	100
	2016	119	42.3	34	12.1	10	3.6	10	3.6	108	38.4	281	100
	2017	104	43.7	24	10.1	10	4.2	9	3.8	91	38.2	238	100
	2018	118	43.7	17	6.3	11	4.1	8	3.0	116	43.0	270	100
	2019	135	40.3	14	4.2	15	4.5	8	2.4	163	48.7	335	100
	2020	134	42.5	13	4.1	13	4.1	5	1.6	150	47.6	315	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
FSS	2015	27	17.5	27	17.5	*	*	4	2.6	96	62.3	154	100
	2016	39	22.9	26	15.3	*	*	5	2.9	100	58.8	170	100
	2017	50	28.9	24	13.9	*	*	*	*	96	55.5	173	100
	2018	50	28.2	23	13.0	*	*	*	*	101	57.1	177	100
	2019	70	31.3	39	17.4	5	2.2	3	1.3	107	47.8	224	100
	2020	67	29.5	34	15.0	*	*	*	*	120	52.9	227	100
NRS	2013	187	46.8	82	20.5	26	6.5	13	3.3	92	23.0	400	100
	2014	176	45.0	75	19.2	31	7.9	15	3.8	94	24.0	391	100
	2015	163	42.9	73	19.2	26	6.8	14	3.7	104	27.4	380	100
	2016	167	44.2	67	17.7	27	7.1	13	3.4	104	27.5	378	100
	2017	175	42.0	67	16.1	26	6.2	12	2.9	137	32.9	417	100
	2018	174	41.4	65	15.5	22	5.2	12	2.9	147	35.0	420	100
	2019	173	39.9	61	14.1	21	4.8	12	2.8	167	38.5	434	100
	2020	173	39.8	61	14.0	18	4.1	11	2.5	172	39.5	435	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
OSCR	2013	18	33.3	*	*	*	*	3	5.6	27	50.0	54	100
	2014	19	32.2	*	*	*	*	3	5.1	30	50.8	59	100
	2015	19	34.5	*	*	*	*	3	5.5	27	49.1	55	100
	2016	21	36.8	*	*	*	*	3	5.3	28	49.1	57	100
	2017	20	34.5	*	*	*	*	3	5.2	31	53.4	58	100
	2018	17	33.3	*	*	*	*	3	5.9	28	54.9	51	100
	2019	14	29.8	*	*	*	*	2	4.3	29	61.7	47	100
	2020	15	31.3	*	*	*	*	1	2.1	30	62.5	48	100
Rev Scot	2015	11	24.4	*	*	*	*	2	4.4	27	60.0	45	100
	2016	15	32.6	*	*	*	*	2	4.3	26	56.5	46	100
	2017	16	28.6	*	*	*	*	4	7.1	33	58.9	56	100
	2018	17	23.9	7	9.9	*	*	*	*	43	60.6	71	100
	2019	20	29.9	9	13.4	*	*	1	1.5	37	55.2	67	100
	2020	17	28.3	10	16.7	*	*	*	*	32	53.3	60	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SAAS	2013	58	30.7	43	22.8	6	3.2	3	1.6	79	41.8	189	100
	2014	58	26.7	44	20.3	6	2.8	3	1.4	106	48.8	217	100
	2015	66	26.7	38	15.4	6	2.4	2	0.8	135	54.7	247	100
	2016	68	27.5	37	15.0	6	2.4	4	1.6	132	53.4	247	100
	2017	67	28.4	33	14.0	5	2.1	3	1.3	128	54.2	236	100
	2018	63	27.9	44	19.5	*	*	*	*	111	49.1	226	100
	2019	69	28.9	40	16.7	*	*	*	*	121	50.6	239	100
	2020	68	29.1	39	16.7	*	*	*	*	117	50.0	234	100
SHR	2013	31	44.3	*	*	*	*	3	4.3	33	47.1	70	100
	2014	28	41.2	*	*	*	*	4	5.9	32	47.1	68	100
	2015	28	43.1	*	*	*	*	5	7.7	28	43.1	65	100
	2016	28	42.4	*	*	*	*	5	7.6	29	43.9	66	100
	2017	27	43.5	*	*	*	*	5	8.1	26	41.9	62	100
	2018	25	45.5	*	*	*	*	4	7.3	21	38.2	55	100
	2019	25	49.0	*	*	*	*	3	5.9	19	37.3	51	100
	2020	23	46.0	*	*	*	*	3	6.0	20	40.0	50	100

DG/AGENCY COMPOSITION BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SPPA	2013	131	51.0	56	21.8	13	5.1	22	8.6	35	13.6	257	100
	2014	144	50.7	49	17.3	13	4.6	41	14.4	37	13.0	284	100
	2015	143	48.0	46	15.4	13	4.4	48	16.1	48	16.1	298	100
	2016	145	46.0	49	15.6	14	4.4	54	17.1	53	16.8	315	100
	2017	140	45.2	47	15.2	16	5.2	49	15.8	58	18.7	310	100
	2018	141	44.6	42	13.3	17	5.4	41	13	75	23.7	316	100
	2019	137	44.6	41	13.4	15	4.9	36	11.7	78	25.4	307	100
	2020	136	46.6	39	13.4	15	5.1	33	11.3	69	23.6	292	100
Social Sec Scot	2018	49	19.3	9	3.5	6	2.4	2	0.8	188	74.0	254	100
	2019	108	21.4	21	4.2	9	1.8	1	0.2	365	72.4	504	100
	2020	170	18.4	48	5.2	12	1.3	3	0.3	689	74.7	922	100
Trans Scot	2013	174	43.2	61	15.1	7	1.7	12	3.0	149	37.0	403	100
	2014	187	45.9	64	15.7	9	2.2	15	3.7	132	32.4	407	100
	2015	182	46.5	59	15.1	8	2.0	14	3.6	128	32.7	391	100
	2016	191	48.4	56	14.2	13	3.3	10	2.5	125	31.6	395	100
	2017	194	47.5	59	14.5	14	3.4	12	2.9	129	31.6	408	100
	2018	198	45.3	59	13.5	13	3.0	9	2.1	158	36.2	437	100
	2019	221	46.4	56	11.8	13	2.7	7	1.5	179	37.6	476	100
	2020	220	46.1	54	11.3	13	2.7	10	2.1	180	37.7	477	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
AIB	2015	54	36.7	35	23.8	*	*	*	*	47	32.0	147	100
	2016	54	38.0	33	23.2	*	*	*	*	46	32.4	142	100
	2017	52	40.0	27	20.8	*	*	*	*	43	33.1	130	100
	2018	55	42.3	31	23.9	*	*	*	*	39	30.0	130	100
	2019	55	43.0	30	23.4	*	*	*	*	39	30.5	128	100
	2020	54	47.0	24	20.9	*	*	*	*	33	28.7	115	100
DG CEA	2017	153	36.5	76	18.1	*	*	*	*	168	40.1	419	100
	2018	193	38.9	97	19.6	9	1.8	24	4.8	173	34.9	496	100
	2019	238	42.8	121	21.8	14	2.5	28	5.0	155	27.9	556	100
	2020	235	40.9	119	20.7	13	2.3	32	5.6	175	30.5	574	100
DG ECJ	2017	461	39.7	315	27.1	26	2.2	42	3.6	318	27.4	1162	100
	2018	563	43.0	333	25.4	21	1.6	58	4.4	335	25.6	1310	100
	2019	642	45.8	363	25.9	25	1.8	64	4.6	309	22.0	1403	100
	2020	633	46.1	338	24.6	27	2.0	60	4.4	314	22.9	1372	100
DG ECON	2016	582	26.5	520	23.7	27	1.2	81	3.7	985	44.9	2195	100
	2017	677	30.0	612	27.1	34	1.5	88	3.9	848	37.5	2259	100
	2018	881	34.8	732	28.9	42	1.7	101	4.0	777	30.7	2533	100
	2019	991	37.2	774	29.0	50	1.9	114	4.3	738	27.7	2667	100
	2020	1037	38.0	799	29.3	55	2.0	115	4.2	722	26.5	2728	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
DG HLTHSC	2015	164	34.9	101	21.5	11	2.3	15	3.2	179	38.1	470	100
	2016	178	37.5	124	26.1	11	2.3	19	4.0	143	30.1	475	100
	2017	210	42.3	133	26.8	12	2.4	20	4.0	121	24.4	496	100
	2018	241	45.1	141	26.4	16	3.0	25	4.7	112	20.9	535	100
	2019	300	48.9	155	25.3	17	2.8	27	4.4	114	18.6	613	100
	2020	458	47.4	241	24.9	24	2.5	41	4.2	202	20.9	966	100
DG ODO	2017	601	40.4	399	26.8	24	1.6	69	4.6	394	26.5	1487	100
	2018	702	43.9	411	25.7	27	1.7	79	4.9	379	23.7	1598	100
	2019	829	44.7	474	25.6	30	1.6	87	4.7	434	23.4	1854	100
	2020	819	42.6	464	24.2	35	1.8	82	4.3	521	27.1	1921	100
DG SE	2017	26	27.4	32	33.7	*	*	*	*	26	27.4	95	100
	2018	53	38.1	44	31.7	*	*	*	*	34	24.5	139	100
	2019	61	39.9	54	35.3	5	3.3	11	7.2	22	14.4	153	100
	2020	63	43.2	45	30.8	*	*	*	*	25	17.1	146	100
Disc Scot	2015	82	23.6	68	19.6	7	2.0	13	3.8	177	51.0	347	100
	2016	84	24.9	63	18.7	9	2.7	10	3.0	171	50.7	337	100
	2017	92	29.9	83	27.0	10	3.3	17	5.5	106	34.4	308	100
	2018	83	29.5	74	26.3	12	4.3	14	5.0	98	34.9	281	100
	2019	105	33.3	87	27.6	15	4.8	12	3.8	96	30.5	315	100
	2020	94	32.2	83	28.4	12	4.1	10	3.4	93	31.8	292	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Edu Scot	2015	57	20.1	75	26.4	*	*	*	*	134	47.2	284	100
	2016	58	20.6	85	30.3	*	*	*	*	123	43.8	281	100
	2017	54	22.7	80	33.6	*	*	*	*	94	39.5	238	100
	2018	59	21.9	84	31.1	*	*	*	*	114	42.2	270	100
	2019	78	23.3	110	32.8	5	1.5	15	4.5	127	37.9	335	100
	2020	73	23.2	102	32.4	5	1.6	15	4.8	120	38.1	315	100
FSS	2015	5	3.3	2	1.3	*	*	*	*	146	94.8	154	100
	2016	26	15.3	23	13.5	*	*	*	*	113	66.5	170	100
	2017	47	27.2	40	23.1	5	2.9	14	8.1	67	38.7	173	100
	2018	51	28.8	50	28.3	*	*	*	*	53	29.9	177	100
	2019	55	24.6	58	25.9	3	1.3	17	7.6	91	40.6	224	100
	2020	61	26.9	60	26.4	2	0.9	17	7.5	87	38.3	227	100
NRS	2015	75	19.7	45	11.8	8	2.1	7	1.8	245	64.5	380	100
	2016	82	21.7	48	12.7	12	3.2	9	2.4	227	60.1	378	100
	2017	115	27.6	64	15.4	13	3.1	17	4.1	208	49.9	417	100
	2018	127	30.2	68	16.2	10	2.4	14	3.3	201	47.9	420	100
	2019	139	32.0	74	17.1	9	2.1	13	3.0	199	45.9	434	100
	2020	138	31.7	73	16.8	8	1.8	15	3.4	201	46.2	435	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
OSCR	2015	13	23.6	9	16.4	*	*	*	*	30	54.5	55	100
	2016	15	26.3	10	17.5	*	*	*	*	29	50.9	57	100
	2017	16	27.6	11	19.0	*	*	*	*	28	48.3	58	100
	2018	16	31.4	9	17.6	*	*	*	*	23	45.1	51	100
	2019	22	46.8	11	23.4	*	*	*	6.4	11	23.4	47	100
	2020	23	47.9	11	22.9	*	*	*	6.3	11	22.9	48	100
Rev Scot	2015	17	37.8	9	20.0	*	*	*	4.4	17	37.8	45	100
	2016	21	45.7	9	19.6	*	*	*	*	13	28.3	46	100
	2017	27	48.2	15	26.8	*	*	*	*	9	16.1	56	100
	2018	32	45.1	17	23.9	*	*	*	*	18	25.4	71	100
	2019	28	41.8	17	25.4	*	*	*	*	19	28.4	67	100
	2020	27	45.0	14	23.3	*	*	*	*	17	28.3	60	100
SAAS	2015	10	4.1	9	3.6	*	*	2	0.8	226	91.5	247	100
	2016	13	5.3	12	4.9	*	*	*	*	220	89.1	247	100
	2017	26	11.0	11	4.7	*	*	*	*	196	83.1	236	100
	2018	32	14.2	11	4.9	*	*	*	*	179	79.2	226	100
	2019	39	16.3	14	5.9	*	*	*	*	183	76.6	239	100
	2020	44	18.8	17	7.3	*	*	*	*	169	72.2	234	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
SHR	2015	15	23.1	14	21.5	*	*	*	9.2	30	46.2	65	100
	2016	15	22.7	15	22.7	*	*	*	9.1	30	45.5	66	100
	2017	14	22.6	14	22.6	*	*	*	9.7	28	45.2	62	100
	2018	14	25.5	10	18.2	*	*	*	*	24	43.6	55	100
	2019	16	31.4	13	25.5	*	*	5	9.8	17	33.3	51	100
	2020	14	28.0	13	26.0	*	*	*	*	17	34.0	50	100
SPPA	2015	59	19.8	49	16.4	0	0.0	3	1.0	187	62.8	298	100
	2016	77	24.4	54	17.1	*	*	*	*	177	56.2	315	100
	2017	91	29.4	52	16.8	*	*	*	*	161	51.9	310	100
	2018	101	32.0	58	18.4	*	*	*	*	147	46.5	316	100
	2019	100	32.6	57	18.6	3	1.0	7	2.3	140	45.6	307	100
	2020	93	31.8	57	19.5	3	1.0	6	2.1	133	45.5	292	100
Social Sec Scot	2018	129	50.8	77	30.3	7	2.8	4	1.6	37	14.6	254	100
	2019	258	51.2	148	29.4	14	2.8	5	1.0	79	15.7	504	100
	2020	437	47.4	266	28.9	24	2.6	21	2.3	174	18.9	922	100

DG/AGENCY COMPOSITION BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Trans Scot	2015	85	21.7	97	24.8	5	1.3	12	3.1	192	49.1	391	100
	2016	115	29.1	120	30.4	5	1.3	11	2.8	144	36.5	395	100
	2017	121	29.7	130	31.9	7	1.7	11	2.7	139	34.1	408	100
	2018	139	31.8	139	31.8	6	1.4	15	3.4	138	31.6	437	100
	2019	164	34.5	146	30.7	5	1.1	17	3.6	144	30.3	476	100
	2020	181	37.9	144	30.2	9	1.9	15	3.1	128	26.8	477	100

3. EMPLOYEE CYCLE

The Scottish Government continues to recruit people from more diverse backgrounds, with year-on-year increases in diversity across all protected characteristics. In particular, more women are being recruited into the organisation than men; however, they still make up the majority of part time staff.

There has been particular progress on disability. On recruitment, the proportion of recruited staff declaring a disability has doubled since 2013. Disabled staff also account for a higher proportion of promoted staff than they did in 2013.

Minority Ethnic staff and disabled staff tend to receive less favourable appraisal markings than white and non-disabled colleagues respectively.

Under-30s are comprising an increasing proportion of the workforce. Staff aged over 60 remain the most likely to leave the organisation, primarily due to retirement. Staff under 30 are more likely to be on fixed-term contracts, and the decrease in under-30s leavers from 2019 to 2020 is indicative of the fewer temporary appointments coming to an end during 2020.

Average Working Days Lost due to sickness was noticeably lower across all groups in 2020 as a result of the requirement to work from home for the majority of the year due to the COVID-19 pandemic.

RECRUITMENT BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)

	16-29		30-39		40-49		50-59		60+		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	107	44.6	50	20.8	47	19.6	*	*	*	*	240	100
2014	136	42.5	85	26.6	57	17.8	*	*	*	*	320	100
2015	127	40.7	99	31.7	47	15.1	26	8.3	13	4.2	312	100
2016	137	40.5	91	26.9	58	17.2	40	11.8	12	3.6	338	100
2017	161	41.4	139	35.7	50	12.9	30	7.7	9	2.3	389	100
2018	269	36.9	241	33.1	135	18.5	72	9.9	12	1.6	729	100
2019	6	0.6	338	35.0	323	33.5	171	17.7	107	11.1	20	2.1
2020	11	1.7	198	31.3	195	30.8	125	19.7	91	14.4	13	2.1

3.1 Recruitment

RECRUITMENT BY GENDER								
	Female		Male		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	126	52.5	113	47.1	1	0.4	240	100
2014	166	51.6	154	47.8	2	0.6	322	100
2015	173	55.1	138	43.9	3	1.0	314	100
2016	175	51.6	162	47.8	2	0.6	339	100
2017	224	57.1	161	41.1	7	1.8	392	100
2018	433	59.2	291	39.8	8	1.1	732	100
2019	548	56.2	420	43.1	7	0.7	975	100
2020	368	58.0	257	40.5	10	1.6	635	100

RECRUITMENT BY ETHNICITY								
	Minority Ethnic		White		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	*	*	234	97.5	*	*	240	100
2014	5	1.6	311	96.6	6	1.9	322	100
2015	10	3.2	301	95.9	3	1.0	314	100
2016	6	1.8	328	96.8	5	1.5	339	100
2017	14	3.6	371	94.6	7	1.8	392	100
2018	25	3.4	699	95.5	8	1.1	732	100
2019	31	3.2	940	95.9	9	0.9	980	100
2020	21	3.3	603	94.5	14	2.2	638	100

RECRUITMENT BY SEXUAL ORIENTATION

	LGBQ		Straight		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2015	13	4.1	290	92.4	11	3.5	314	100
2016	15	4.4	310	91.4	14	4.1	339	100
2017	29	7.4	335	85.5	28	7.1	392	100
2018	64	8.7	621	84.8	47	6.4	732	100
2019	95	9.7	830	84.7	55	5.6	980	100
2020	54	8.5	538	84.3	46	7.2	638	100

RECRUITMENT BY DISABILITY STATUS

	Disabled		Not disabled		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	17	7.1	213	88.8	10	4.2	240	100
2014	38	11.8	276	85.7	8	2.5	322	100
2015	19	6.1	282	89.8	13	4.1	314	100
2016	28	8.3	299	88.2	12	3.5	339	100
2017	46	11.7	334	85.2	12	3.1	392	100
2018	118	16.1	593	81.0	21	2.9	732	100
2019	141	14.4	814	83.1	25	2.6	980	100
2020	94	14.7	522	81.8	22	3.4	638	100

RECRUITMENT BY MARITAL STATUS

	Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	27	11.3	9	3.8	*	*	*	*	200	83.3	240	100
2014	29	9.0	9	2.8	*	*	*	*	274	85.1	322	100
2015	35	11.1	7	2.2	*	*	*	*	268	85.4	314	100
2016	38	11.2	7	2.1	*	*	*	*	291	85.8	339	100
2017	35	8.9	9	2.3	*	*	*	*	343	87.5	392	100
2018	26	3.6	11	1.5	*	*	*	*	694	94.8	732	100
2019	28	2.9	13	1.3	*	*	*	*	936	95.5	980	100
2020	9	1.4	*	*	*	*	*	*	625	98.0	638	100

RECRUITMENT BY RELIGION

	None		Christian		Other religion		Prefer not to say		Total	
	N	%	N	%	N	%	N	%	N	%
2015	171	54.5	120	38.2	7	2.2	16	5.1	314	100
2016	190	56.0	121	35.7	14	4.1	14	4.1	339	100
2017	238	60.7	118	30.1	11	2.8	25	6.4	392	100
2018	481	65.7	198	27.0	24	3.3	29	4.0	732	100
2019	611	62.3	279	28.5	37	3.8	53	5.4	980	100
2020	370	58.0	201	31.5	29	4.5	38	6.0	638	100

RECRUITMENT BY GUARANTEED INTERVIEW STATUS

	No		Yes		Total	
	N	%	N	%	N	%
2013	234	97.5	6	2.5	240	100
2014	310	96.3	12	3.7	322	100
2015	301	95.9	13	4.1	314	100
2016	331	97.6	8	2.4	339	100
2017	373	95.2	19	4.8	392	100
2018	679	92.8	53	7.2	732	100
2019	913	93.2	67	6.8	980	100
2020	586	91.8	52	8.2	638	100

3.2 Working pattern

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY AGE													
		16-29		30-39		40-49		50-59		60+		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
FT	2013	798	13.1	1617	26.6	1780	29.3	1627	26.7	262	4.3	6084	100
	2014	847	13.3	1652	26.0	1792	28.2	1772	27.9	286	4.5	6349	100
	2015	904	13.9	1700	26.1	1794	27.6	1792	27.5	315	4.8	6505	100
	2016	897	13.8	1668	25.6	1729	26.6	1877	28.9	332	5.1	6503	100
	2017	1062	15.6	1698	25.0	1735	25.5	1936	28.5	368	5.4	6799	100
	2018	1360	17.8	1899	24.9	1874	24.6	2085	27.4	404	5.3	7622	100
	2019	1671	19.4	2113	24.6	2107	24.5	2255	26.2	448	5.2	8594	100
	2020	1778	19.1	2304	24.8	2296	24.7	2397	25.8	513	5.5	9288	100
PT	2013	45	4.1	358	32.4	413	37.4	173	15.7	115	10.4	1104	100
	2014	52	4.3	385	32.1	421	35.1	209	17.4	131	10.9	1198	100
	2015	49	3.9	393	30.9	464	36.5	232	18.3	133	10.5	1271	100
	2016	41	3.0	401	29.6	481	35.6	274	20.3	156	11.5	1353	100
	2017	39	2.7	400	27.9	501	34.9	309	21.5	185	12.9	1434	100
	2018	41	2.6	439	27.5	556	34.8	351	22.0	210	13.1	1597	100
	2019	54	3.0	480	27.0	627	35.2	385	21.6	234	13.1	1780	100
	2020	64	3.4	483	25.6	652	34.6	422	22.4	266	14.1	1887	100

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY GENDER

		Female		Male		Total	
		N	%	N	%	N	%
FT	2013	2730	44.9	3354	55.1	6084	100
	2014	2860	45.0	3489	55.0	6349	100
	2015	2955	45.4	3550	54.6	6505	100
	2016	2957	45.5	3546	54.5	6503	100
	2017	3139	46.2	3659	53.8	6798	100
	2018	3621	47.5	4000	52.5	7621	100
	2019	3937	48.3	4207	51.7	8145	100
	2020	4157	49.0	4328	51.0	8486	100
PT	2013	949	86.0	155	14.0	1104	100
	2014	1021	85.2	177	14.8	1198	100
	2015	1070	84.2	201	15.8	1271	100
	2016	1132	83.7	221	16.3	1353	100
	2017	1178	82.1	256	17.9	1434	100
	2018	1306	81.8	291	18.2	1597	100
	2019	1404	81.4	321	18.6	1725	100
	2020	1429	80.9	338	19.1	1767	100

Full-time (FT) and part-time (PT) staff by ethnicity											
		Ethnic minority		White		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
FT	2013	101	1.7	4570	75.1	87	1.4	1326	21.8	6084	100
	2014	103	1.6	4792	75.5	103	1.6	1351	21.3	6349	100
	2015	95	1.5	4866	74.8	111	1.7	1433	22.0	6505	100
	2016	105	1.6	5009	77.0	115	1.8	1274	19.6	6503	100
	2017	126	1.9	5379	79.1	138	2.0	1156	17.0	6799	100
	2018	162	2.1	6053	79.4	150	2.0	1257	16.5	7622	100
	2019	186	2.3	6382	78.4	147	1.8	1430	17.6	8145	100
	2020	206	2.4	6503	76.6	152	1.8	1625	19.1	8486	100
PT	2013	13	1.2	878	79.5	10	0.9	203	18.4	1104	100
	2014	16	1.3	971	81.1	13	1.1	198	16.5	1198	100
	2015	20	1.6	1011	79.5	14	1.1	226	17.8	1271	100
	2016	22	1.6	1097	81.1	21	1.6	213	15.7	1353	100
	2017	24	1.7	1206	84.1	20	1.4	184	12.8	1434	100
	2018	32	2.0	1333	83.5	14	0.9	218	13.7	1597	100
	2019	33	1.9	1435	83.2	18	1.0	239	13.9	1725	100
	2020	36	2.0	1444	81.7	18	1.0	269	15.2	1767	100

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY SEXUAL ORIENTATION

		LGBO		Heterosexual/ Straight		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
FT	2015	143	2.2	2974	45.7	198	3.0	3190	49.0	6505	100
	2016	175	2.7	3450	53.1	230	3.5	2648	40.7	6503	100
	2017	228	3.4	4004	58.9	279	4.1	2288	33.7	6799	100
	2018	311	4.1	4787	62.8	301	3.9	2223	29.2	7622	100
	2019	406	4.7	5536	64.4	336	3.9	2316	26.9	8594	100
	2020	475	5.1	5915	63.7	367	4.0	2531	27.3	9288	100
PT	2015	5	0.4	535	42.1	20	1.6	711	55.9	1271	100
	2016	12	0.9	673	49.7	30	2.2	638	47.2	1353	100
	2017	15	1.0	804	56.1	35	2.4	580	40.4	1434	100
	2018	22	1.4	966	60.5	47	2.9	562	35.2	1597	100
	2019	31	1.7	1126	63.3	61	3.4	562	31.6	1780	100
	2020	39	2.1	1216	64.4	56	3.0	576	30.5	1887	100

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY DISABILITY STATUS

		Disabled		Not disabled		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%
FT	2013	234	3.8	3396	55.8	33	0.5	2421	39.8	6084	100
	2014	304	4.8	3302	52	40	0.6	2703	42.6	6349	100
	2015	316	4.9	3200	49.2	49	0.8	2940	45.2	6505	100
	2016	377	5.8	3253	50.0	66	1.0	2807	43.2	6503	100
	2017	467	6.9	3414	50.2	87	1.3	2831	41.6	6799	100
	2018	576	7.6	3629	47.6	100	1.3	3317	43.5	7622	100
	2019	713	8.3	4427	51.5	122	1.4	3332	38.8	8594	100
	2020	781	8.4	4937	53.2	142	1.5	3428	36.9	9288	100
PT	2013	55	5.0	682	61.8	2	0.2	365	33.1	1104	100
	2014	67	5.6	719	60.0	4	0.3	408	34.1	1198	100
	2015	67	5.3	737	58.0	4	0.3	463	36.4	1271	100
	2016	78	5.8	783	57.9	6	0.4	486	35.9	1353	100
	2017	98	6.8	854	59.6	9	0.6	473	33.0	1434	100
	2018	123	7.7	883	55.3	12	0.8	579	36.3	1597	100
	2019	149	8.4	999	56.1	16	0.9	616	34.6	1780	100
	2020	190	10.1	1034	54.8	23	1.2	640	33.9	1887	100

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY MARITAL STATUS

		Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
FT	2013	2468	40.6	1154	19.0	182	3.0	356	5.9	1924	31.6	6084	100
	2014	2487	39.2	1132	17.8	194	3.1	356	5.6	2180	34.3	6349	100
	2015	2467	37.9	1082	16.6	187	2.9	323	5.0	2446	37.6	6505	100
	2016	2512	38.6	1022	15.7	206	3.2	310	4.8	2453	37.7	6503	100
	2017	2590	38.1	998	14.7	210	3.1	310	4.6	2691	39.6	6799	100
	2018	2680	35.2	1006	13.2	216	2.8	280	3.7	3440	45.1	7622	100
	2019	2896	33.7	1061	12.3	237	2.8	265	3.1	4135	48.1	8594	100
	2020	3049	32.8	1095	11.8	235	2.5	263	2.8	4646	50.0	9288	100
PT	2013	724	65.6	100	9.1	24	2.2	39	3.5	217	19.7	1104	100
	2014	776	64.8	103	8.6	28	2.3	44	3.7	247	20.6	1198	100
	2015	791	62.2	116	9.1	38	3.0	39	3.1	287	22.6	1271	100
	2016	842	62.2	111	8.2	44	3.3	37	2.7	319	23.6	1353	100
	2017	894	62.3	111	7.7	49	3.4	42	2.9	338	23.6	1434	100
	2018	953	59.7	117	7.3	52	3.3	46	2.9	429	26.9	1597	100
	2019	1030	57.9	122	6.9	51	2.9	48	2.7	529	29.7	1780	100
	2020	1028	54.5	127	6.7	50	2.6	49	2.6	633	33.5	1887	100

FULL-TIME (FT) AND PART-TIME (PT) STAFF BY RELIGION

		None		Christian		Other religion		Prefer not to say		Unknown		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
FT	2015	1653	25.4	1317	20.2	86	1.3	213	3.3	3236	49.7	6505	100
	2016	1945	29.9	1512	23.3	110	1.7	246	3.8	2690	41.4	6503	100
	2017	2359	34.7	1715	25.2	120	1.8	291	4.3	2314	34.0	6799	100
	2018	2932	38.5	1956	25.7	138	1.8	338	4.4	2258	29.6	7622	100
	2019	3478	40.5	2238	26.0	168	2.0	365	4.2	2345	27.3	8594	100
	2020	3785	40.8	2368	25.5	190	2.0	388	4.2	2557	27.5	9288	100
PT	2015	258	20.3	258	20.3	14	1.1	29	2.3	712	56.0	1271	100
	2016	331	24.5	322	23.8	20	1.5	35	2.6	645	47.7	1353	100
	2017	408	28.5	369	25.7	22	1.5	47	3.3	588	41.0	1434	100
	2018	523	32.7	420	26.3	28	1.8	54	3.4	572	35.8	1597	100
	2019	643	36.1	468	26.3	32	1.8	65	3.7	572	32.1	1780	100
	2020	700	37.1	502	26.6	37	2.0	63	3.3	585	31.0	1887	100

3.3 Promotions

PROMOTION BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)												
	16-29		30-39		40-49		50-59		60+		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	81	25.1	131	40.6	78	24.1	*	*	*	*	323	100
2014	45	22.5	72	36.0	54	27.0	*	*	*	*	200	100
2015	78	24.7	121	38.3	73	23.1	*	*	*	*	316	100
2016	58	19.1	124	40.8	74	24.3	43	14.1	5	1.6	304	100
2017	141	22.3	229	36.2	171	27.0	82	13.0	10	1.6	633	100
2018	205	27.7	261	35.2	157	21.2	110	14.8	8	1.1	741	100
2019	14	2.2	179	27.8	205	31.9	151	23.5	90	14.0	4	0.6
2020	*	*	26	38.8	18	26.9	14	20.9	*	*	*	*

PROMOTION BY GENDER								
	Female		Male		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	197	60.8	117	36.1	10	3.1	324	100
2014	103	51.5	94	47.0	3	1.5	200	100
2015	176	55.7	133	42.1	7	2.2	316	100
2016	157	51.6	141	46.4	6	2.0	304	100
2017	357	56.3	272	42.9	5	0.8	634	100
2018	439	59.2	298	40.2	5	0.7	742	100
2019	354	55.1	277	43.1	12	1.9	643	100
2020	35	52.2	29	43.3	3	4.5	67	100

PROMOTION BY ETHNICITY

	Minority Ethnic		White		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	6	1.8	325	95.3	10	2.9	341	100
2014	5	2.2	214	95.5	5	2.2	224	100
2015	5	1.6	300	94.9	11	3.5	316	100
2016	*	*	294	96.7	*	*	304	100
2017	13	2.1	612	96.5	9	1.4	634	100
2018	15	2.0	715	96.4	12	1.6	742	100
2019	12	1.9	619	96.1	13	2.0	644	100
2020	*	*	64	95.5	*	*	67	100

PROMOTION BY SEXUAL ORIENTATION

	LGBO		Heterosexual/Straight		Prefer not to Say		Total	
	N	%	N	%	N	%	N	%
2015	14	4.4	283	89.6	19	6.0	316	100
2016	14	4.6	277	91.1	13	4.3	304	100
2017	28	4.4	572	90.2	34	5.4	634	100
2018	38	5.1	663	89.4	41	5.5	742	100
2019	39	6.1	567	88.0	38	5.9	644	100
2020	7	10.4	56	83.6	4	6.0	67	100

PROMOTIONS BY DISABILITY STATUS

	Disabled		Not disabled		Prefer not to say		Total	
	N	%	N	%	N	%	N	%
2013	24	7.0	242	71.0	75	22.0	341	100
2014	22	9.8	155	69.2	47	21.0	224	100
2015	19	6.0	246	77.8	51	16.1	316	100
2016	31	10.2	246	80.9	27	8.9	304	100
2017	71	11.2	536	84.5	27	4.3	634	100
2018	75	10.1	644	86.8	23	3.1	742	100
2019	69	10.7	551	85.6	24	3.7	644	100
2020	10	14.9	55	82.1	2	3.0	67	100

PROMOTIONS BY MARITAL STATUS

	Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	85	24.9	34	10.0	8	2.3	24	7.0	190	55.7	341	100
2014	68	30.4	23	10.3	6	2.7	10	4.5	117	52.2	224	100
2015	94	29.7	40	12.7	3	0.9	8	2.5	171	54.1	316	100
2016	103	33.9	20	6.6	5	1.6	9	3.0	167	54.9	304	100
2017	180	28.4	62	9.8	13	2.1	22	3.5	357	56.3	634	100
2018	184	24.8	51	6.9	11	1.5	24	3.2	472	63.6	742	100
2019	142	22.0	61	9.5	6	0.9	18	2.8	417	64.8	644	100
2020	13	19.4	5	7.5	*	*	*	*	49	73.1	67	100

PROMOTION BY RELIGION

	None		Christian		Other religion		Prefer not to say		Total	
	N	%	N	%	N	%	N	%	N	%
2015	164	51.9	121	38.3	6	1.9	25	7.9	316	100
2016	173	56.9	114	37.5	5	1.6	12	3.9	304	100
2017	379	59.8	214	33.8	11	1.7	30	4.7	634	100
2018	422	56.9	252	34.0	23	3.1	45	6.1	742	100
2019	393	61.0	205	31.8	12	1.9	34	5.3	644	100
2020	43	64.2	16	23.9	*	*	*	*	67	100

PROMOTIONS BY GUARANTEED INTERVIEW STATUS

	No		Yes		Total	
	N	%	N	%	N	%
2013	331	97.1	10	2.9	341	100
2014	212	94.6	12	5.4	224	100
2015	312	98.7	4	1.3	316	100
2016	298	98.0	6	2.0	304	100
2017	622	98.1	12	1.9	634	100
2018	715	96.4	27	3.6	742	100
2019	614	95.3	30	4.7	644	100
2020	58	86.6	9	13.4	67	100

3.4 Temporary Responsibility Supplement

STAFF WHO HAD TRS STINTS BY AGE

	16-29		30-39		40-49		50-59		60+		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	*	*	38	23.8	53	33.1	45	28.1	24	15.0	160	100
2014	17	6.9	67	27.3	73	29.8	63	25.7	25	10.2	245	100
2015	29	8.7	101	30.2	100	29.9	73	21.9	31	9.3	334	100
2016	20	6.6	85	28.1	116	38.3	69	22.8	13	4.3	303	100
2017	49	10.0	158	32.2	139	28.4	112	22.9	32	6.5	490	100
2018	97	11.6	262	31.5	251	30.1	186	22.3	37	4.4	833	100
2019	96	16.4	164	27.9	156	26.6	138	23.5	33	5.6	587	100
2020	239	18.3	351	26.9	375	28.8	291	22.3	48	3.7	1304	100

STAFF WHO HAD TRS STINTS BY GENDER

	Female		Male		Total	
	N	%	N	%	N	%
2013	85	53.1	75	46.9	160	100
2014	126	51.4	119	48.6	245	100
2015	170	50.9	163	48.8	333	100
2016	166	54.8	137	45.2	303	100
2017	243	49.6	247	50.4	490	100
2018	428	51.4	405	48.6	833	100
2019	318	54.2	269	45.8	587	100
2020	718	55.1	586	44.9	1304	100

STAFF WHO HAD TRS STINTS BY ETHNICITY

	Ethnic minority		White		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	*	*	148	92.5	*	*	10	6.3	160	100
2014	5	2.0	202	82.4	8	3.3	30	12.2	245	100
2015	*	*	299	89.5	*	*	26	7.8	334	100
2016	*	*	268	88.4	*	*	18	5.9	303	100
2017	9	1.8	440	89.8	11	2.2	30	6.1	490	100
2018	6	0.7	714	85.7	16	1.9	97	11.6	833	100
2019	11	1.9	506	86.2	10	1.7	60	10.2	587	100
2020	25	1.9	1065	81.7	16	1.2	198	15.2	1304	100

STAFF WHO HAD TRS STINTS BY SEXUAL ORIENTATION

	LGBO		Heterosexual/Straight		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2015	11	3.3	232	69.5	13	3.9	78	23.4	334	100
2016	12	4.0	228	75.2	15	5.0	48	15.8	303	100
2017	23	4.7	367	74.9	24	4.9	76	15.5	490	100
2018	28	3.4	558	67.0	40	4.8	207	24.8	833	100
2019	22	3.7	416	70.9	24	4.1	125	21.3	587	100
2020	60	4.6	889	68.2	47	3.6	308	23.6	1304	100

STAFF WHO HAD TRS STINTS BY DISABILITY STATUS

	Disabled		Not disabled		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	15	9.4	100	62.5	1	0.6	44	27.5	160	100
2014	26	10.6	142	58.0	2	0.8	75	30.6	245	100
2015	18	5.4	204	61.1	4	1.2	108	32.3	334	100
2016	18	5.9	175	57.8	2	0.7	108	35.6	303	100
2017	35	7.1	275	56.1	14	2.9	166	33.9	490	100
2018	62	7.4	451	54.1	13	1.6	307	36.9	833	100
2019	46	7.8	363	61.8	9	1.5	169	28.8	587	100
2020	99	7.6	726	55.7	22	1.7	457	35.0	1304	100

STAFF WHO HAD TRS STINTS BY MARITAL STATUS

	Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	82	51.3	23	14.4	9	5.6	6	3.8	40	25.0	160	100
2014	118	48.2	41	16.7	7	2.9	12	4.9	67	27.3	245	100
2015	173	51.8	59	17.7	8	2.4	11	3.3	83	24.9	334	100
2016	154	50.8	38	12.5	6	2.0	11	3.6	94	31.0	303	100
2017	221	45.1	65	13.3	15	3.1	27	5.5	162	33.1	490	100
2018	337	40.5	125	15.0	27	3.2	27	3.2	317	38.1	833	100
2019	243	41.4	71	12.1	12	2.0	19	3.2	242	41.2	587	100
2020	521	40.0	165	12.7	33	2.5	45	3.5	540	41.4	1304	100

STAFF WHO HAD TRS STINTS BY RELIGION

	None		Christian		Other Religion		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2015	125	37.4	111	33.2	*	*	*	*	83	24.9	334	100
2016	140	46.2	84	27.7	7	2.3	23	7.6	49	16.2	303	100
2017	235	48.0	142	29.0	7	1.4	31	6.3	75	15.3	490	100
2018	338	40.6	224	26.9	16	1.9	42	5.0	213	25.6	833	100
2019	274	46.7	155	26.4	9	1.5	24	4.1	125	21.3	587	100
2020	580	44.5	346	26.5	17	1.3	46	3.5	315	24.2	1304	100

3.5 Appraisals

APPRAISALS BY AGE									
		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
16-29	2013	329	55.5	224	37.8	40	6.7	593	100
	2014	391	62.3	215	34.2	22	3.5	628	100
	2015	436	67.5	194	30.0	16	2.5	646	100
	2016	463	64.3	244	33.9	13	1.8	720	100
	2017	474	66.0	230	32.0	14	1.9	718	100
	2018	538	61.2	314	35.7	27	3.1	879	100
	2019	798	63.6	409	32.6	47	3.7	1254	100
	2020	623	60.1	383	36.9	31	3.0	1037	100
30-39	2013	757	45.6	789	47.5	114	6.9	1660	100
	2014	826	49.3	767	45.8	82	4.9	1675	100
	2015	751	45.7	797	48.4	97	5.9	1645	100
	2016	782	46.0	826	48.6	91	5.4	1699	100
	2017	776	45.9	829	49.1	84	5.0	1689	100
	2018	749	45.0	818	49.2	97	5.8	1664	100
	2019	1000	50.4	865	43.6	118	6.0	1983	100
	2020	729	47.3	729	47.3	84	5.4	1542	100

APPRAISALS BY AGE

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
40-49	2013	875	45.4	939	48.8	112	5.8	1926	100
	2014	842	44.9	934	49.8	101	5.4	1877	100
	2015	761	41.9	927	51.1	127	7.0	1815	100
	2016	764	41.7	938	51.2	131	7.1	1833	100
	2017	776	41.1	987	52.3	125	6.6	1888	100
	2018	759	41.4	962	52.5	113	6.2	1834	100
	2019	933	44.7	1030	49.4	123	5.9	2086	100
	2020	652	41.4	836	53.1	86	5.5	1574	100
50-59	2013	722	49.1	690	47.0	57	3.9	1469	100
	2014	789	51.6	676	44.2	64	4.2	1529	100
	2015	775	49.8	705	45.3	77	4.9	1557	100
	2016	793	47.4	805	48.1	76	4.5	1674	100
	2017	890	45.9	963	49.7	85	4.4	1938	100
	2018	833	45.3	930	50.5	77	4.2	1840	100
	2019	986	49.0	937	46.5	91	4.5	2014	100
	2020	719	45.5	797	50.5	63	4.0	1579	100

APPRASALS BY AGE

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
60+	2013	195	64.4	97	32.0	11	3.6	303	100
	2014	205	63.3	111	34.3	8	2.5	324	100
	2015	202	63.3	*	*	*	*	319	100
	2016	205	60.3	126	37.1	9	2.6	340	100
	2017	289	54.2	233	43.7	11	2.1	533	100
	2018	241	55.4	187	43.0	7	1.6	435	100
	2019	298	57.2	214	41.1	9	1.7	521	100
	2020	234	56.8	164	39.8	14	3.4	412	100

APPRASALS BY GENDER

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Female	2013	1414	46.7	1442	47.6	173	5.7	3029	100
	2014	1536	49.9	1389	45.1	153	5.0	3078	100
	2015	1520	48.4	1460	46.5	158	5.0	3138	100
	2016	1501	46.1	1590	48.8	166	5.1	3257	100
	2017	1609	45.5	1759	49.7	169	4.8	3537	100
	2018	1564	44.7	1747	49.9	191	5.5	3502	100
	2019	2096	49.5	1898	44.8	239	5.6	4233	100
	2020	1533	46.2	1622	48.9	165	5.0	3320	100

APPRAISALS BY GENDER

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Male	2013	1464	50.1	1297	44.4	161	5.5	2922	100
	2014	1517	51.3	1314	44.5	124	4.2	2955	100
	2015	1405	49.4	1277	44.9	162	5.7	2844	100
	2016	1506	50.0	1349	44.8	154	5.1	3009	100
	2017	1596	49.4	1483	45.9	150	4.6	3229	100
	2018	1556	49.4	1463	46.5	130	4.1	3149	100
	2019	1919	52.9	1557	43.0	149	4.1	3625	100
	2020	1423	50.4	1287	45.6	113	4.0	2823	100

APPRAISALS BY ETHNICITY

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Ethnic minority	2013	53	57	*	*	*	*	93	100
	2014	62	63.3	*	*	*	*	98	100
	2015	71	69.6	31	30.4	*	*	102	100
	2016	61	64.2	*	*	*	*	95	100
	2017	68	59.1	47	40.9	*	*	115	100
	2018	68	59.1	39	33.9	8	7	115	100
	2019	105	64.4	53	32.5	5	3.1	163	100
	2020	84	64.6	44	33.8	2	1.5	130	100

APPRASALS BY ETHNICITY

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
White	2013	2115	45.8	2225	48.2	279	6	4619	100
	2014	2269	48.5	2170	46.3	244	5.2	4683	100
	2015	2229	46.5	2283	47.6	280	5.8	4792	100
	2016	2243	44.9	2468	49.4	281	5.6	4992	100
	2017	2498	44.4	2834	50.4	293	5.2	5625	100
	2018	2408	44.0	2779	50.8	287	5.2	5474	100
	2019	3060	48.1	2970	46.6	337	5.3	6367	100
	2020	2324	46.1	2471	49.0	247	4.9	5042	100
Prefer not to say	2013	41	46.6	45	51.1	2	2.3	88	100
	2014	42	48.8	41	47.7	3	3.5	86	100
	2015	41	46.1	45	50.6	3	3.4	89	100
	2016	55	49.5	54	48.6	2	1.8	111	100
	2017	57	43.8	71	54.6	2	1.5	130	100
	2018	56	45.2	67	54	1	0.8	124	100
	2019	76	53.5	58	40.8	8	5.6	142	100
	2020	50	52.6	41	43.2	4	4.2	95	100

APPRASALS BY ETHNICITY

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Unknown	2013	669	58.1	431	37.4	51	4.4	1151	100
	2014	680	58.3	458	39.3	28	2.4	1166	100
	2015	584	58.5	378	37.8	37	3.7	999	100
	2016	648	60.7	384	36.0	36	3.4	1068	100
	2017	582	65	290	32.4	24	2.7	896	100
	2018	588	62.6	326	34.7	25	2.7	939	100
	2019	774	65.3	374	31.5	38	3.2	1186	100
	2020	499	56.9	353	40.3	25	2.9	877	100

APPRASALS BY SEXUAL ORIENTATION

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
LGBO	2015	7	87.5	*	*	*	*	8	100
	2016	96	50.3	84	44	11	5.8	191	100
	2017	90	45.9	98	50	8	4.1	196	100
	2018	102	47.9	97	45.5	14	6.6	213	100
	2019	137	47.7	135	47.0	15	5.2	287	100
	2020	129	49.2	116	44.3	17	6.5	262	100

APPRASALS BY SEXUAL ORIENTATION

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Heterosexual/ Straight	2015	65	63.7	*	*	*	*	102	100
	2016	1788	46.3	1864	48.3	207	5.4	3859	100
	2017	1857	45.6	2007	49.3	210	5.2	4074	100
	2018	1863	44.1	2132	50.5	228	5.4	4223	100
	2019	2451	48.8	2303	45.8	271	5.4	5025	100
	2020	1916	46.9	1974	48.3	197	4.8	4087	100
Prefer not to say	2015	3	60.0	2	40.0	*	*	5	100
	2016	108	45.2	123	51.5	8	3.3	239	100
	2017	113	44.0	131	51	13	5.1	257	100
	2018	124	47.5	130	49.8	7	2.7	261	100
	2019	166	53.9	127	41.2	15	4.9	308	100
	2020	105	46.7	110	48.9	10	4.4	225	100
Unknown	2015	20	69.0	9	31	*	*	29	100
	2016	1015	51.3	868	43.9	94	4.8	1977	100
	2017	1145	51.1	1006	44.9	88	3.9	2239	100
	2018	1031	52.7	852	43.6	72	3.7	1955	100
	2019	1260	56.3	890	39.8	87	3.9	2237	100
	2020	807	51.4	709	45.2	54	3.4	1570	100

APPRAISALS BY DISABILITY STATUS

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Disabled	2013	154	59.5	97	37.5	8	3.1	259	100
	2014	162	60.0	99	36.7	9	3.3	270	100
	2015	186	60.2	113	36.6	10	3.2	309	100
	2016	196	58.0	130	38.5	12	3.6	338	100
	2017	263	54.1	199	40.9	24	4.9	486	100
	2018	266	56.8	186	39.7	16	3.4	468	100
	2019	358	58.6	230	37.6	23	3.8	611	100
	2020	298	58.1	203	39.6	12	2.3	513	100
Not disabled	2013	1616	44.7	1779	49.2	221	6.1	3616	100
	2014	1611	46.5	1672	48.2	185	5.3	3468	100
	2015	1457	44.2	1626	49.3	217	6.6	3300	100
	2016	1388	41.8	1732	52.2	199	6.0	3319	100
	2017	1540	41.7	1955	52.9	202	5.5	3697	100
	2018	1469	41.5	1879	53.1	192	5.4	3540	100
	2019	1777	45.2	1934	49.2	218	5.5	3929	100
	2020	1526	44.8	1696	49.8	185	5.4	3407	100

APPRAISALS BY DISABILITY STATUS

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Prefer not to say	2013	12	44.4	15	55.6	*	*	27	100
	2014	16	55.2	12	41.4	1	3.4	29	100
	2015	22	57.9	15	39.5	1	2.6	38	100
	2016	28	60.9	13	28.3	5	10.9	46	100
	2017	44	51.2	35	40.7	7	8.1	86	100
	2018	39	50.0	37	47.4	2	2.6	78	100
	2019	56	55.4	42	41.6	3	3.0	101	100
	2020	51	54.8	37	39.8	5	5.4	93	100
Unknown	2013	1096	53.5	848	41.4	105	5.1	2049	100
	2014	1264	55.8	920	40.6	82	3.6	2266	100
	2015	1260	54.0	983	42.1	92	3.9	2335	100
	2016	1395	54.4	1064	41.5	104	4.1	2563	100
	2017	1358	54.4	1053	42.2	86	3.4	2497	100
	2018	1346	52.5	1109	43.2	111	4.3	2566	100
	2019	1824	56.7	1249	38.8	144	4.5	3217	100
	2020	1082	50.8	973	45.7	76	3.6	2131	100

APPRAISALS BY MARITAL STATUS

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Married/civil partnership	2013	1418	44.6	1571	49.4	191	6.0	3180	100
	2014	1464	46.6	1518	48.3	160	5.1	3142	100
	2015	1317	43.8	1506	50.0	187	6.2	3010	100
	2016	1266	42.1	1547	51.5	192	6.4	3005	100
	2017	1289	40.9	1700	53.9	166	5.3	3155	100
	2018	1183	40.2	1594	54.1	167	5.7	2944	100
	2019	1416	43.8	1615	50.0	201	6.2	3232	100
	2020	946	40.8	1231	53.1	140	6.0	2317	100
Single	2013	507	52.4	399	41.3	61	6.3	967	100
	2014	517	54.0	404	42.2	37	3.9	958	100
	2015	493	53.1	408	44.0	27	2.9	928	100
	2016	482	51.1	428	45.3	34	3.6	944	100
	2017	461	47.5	471	48.5	39	4.0	971	100
	2018	475	50.5	429	45.6	36	3.8	940	100
	2019	535	53.4	426	42.6	40	4.0	1001	100
	2020	364	48.2	353	46.8	38	5.0	755	100

APPRAISALS BY MARITAL STATUS

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Divorced	2013	152	55.5	116	42.3	6	2.2	274	100
	2014	156	60.9	90	35.2	10	3.9	256	100
	2015	134	52.5	111	43.5	10	3.9	255	100
	2016	114	47.3	118	49.0	9	3.7	241	100
	2017	132	52.6	110	43.8	9	3.6	251	100
	2018	111	48.1	109	47.2	11	4.8	231	100
	2019	137	54.8	104	41.6	9	3.6	250	100
	2020	99	52.7	83	44.1	6	3.2	188	100
Prefer not to say	2013	150	54.7	113	41.2	11	4.0	274	100
	2014	146	54.5	111	41.4	11	4.1	268	100
	2015	130	50.8	113	44.1	13	5.1	256	100
	2016	125	47.3	128	48.5	11	4.2	264	100
	2017	130	49.8	110	42.1	21	8.0	261	100
	2018	135	50.6	119	44.6	13	4.9	267	100
	2019	122	47.1	121	46.7	16	6.2	259	100
	2020	78	44.3	85	48.3	13	7.4	176	100

APPRAISALS BY MARITAL STATUS

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Unknown	2013	651	51.8	540	43.0	65	5.2	1256	100
	2014	770	54.6	580	41.2	59	4.2	1409	100
	2015	851	55.5	599	39.1	83	5.4	1533	100
	2016	1020	56.3	718	39.6	74	4.1	1812	100
	2017	1193	56.1	851	40.0	84	3.9	2128	100
	2018	1216	53.6	960	42.3	94	4.1	2270	100
	2019	1805	57.9	1189	38.2	122	3.9	3116	100
	2020	1470	54.3	1157	42.7	81	3.0	2708	100

APPRAISALS BY RELIGION

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
None	2015	49	69.0	*	*	*	*	71	100
	2016	1007	45.9	1078	49.1	110	5.0	2195	100
	2017	1008	43.6	1172	50.7	130	5.6	2310	100
	2018	1071	43.4	1260	51.1	134	5.4	2465	100
	2019	1460	48.0	1425	46.8	159	5.2	3044	100
	2020	1192	47.0	1215	47.9	127	5.0	2534	100
Christian	2015	2848	48.5	2705	46.1	318	5.4	5871	100
	2016	775	46.1	810	48.2	97	5.8	1682	100
	2017	850	47.5	860	48.0	81	4.5	1791	100
	2018	801	44.8	889	49.7	97	5.4	1787	100
	2019	1013	49.2	928	45.0	119	5.8	2060	100
	2020	777	46.4	819	48.9	79	4.7	1675	100
Other religion	2015	*	*	*	*	*	*	*	100
	2016	57	58.8	*	*	*	*	97	100
	2017	64	55.2	46	39.7	6	5.2	116	100
	2018	59	54.6	*	*	*	*	108	100
	2019	93	64.1	*	*	*	*	145	100
	2020	68	61.3	*	*	*	*	111	100

APPRAISALS BY RELIGION

		Effective or below		Highly effective		Exceptional		Total	
		N	%	N	%	N	%	N	%
Prefer not to say	2015	4	57.1	3	42.9	*	*	7	100
	2016	123	44.4	142	51.3	12	4.3	277	100
	2017	122	42.1	155	53.4	13	4.5	290	100
	2018	139	45.7	150	49.3	15	4.9	304	100
	2019	177	52.1	146	42.9	17	5.0	340	100
	2020	106	45.1	116	49.4	13	5.5	235	100
Unknown	2015	21	70.0	9	30.0	*	*	30	100
	2016	1045	51.9	873	43.3	97	4.8	2015	100
	2017	1161	51.4	1009	44.7	89	3.9	2259	100
	2018	1050	52.8	866	43.6	72	3.6	1988	100
	2019	1272	56.1	907	40.0	90	4.0	2269	100
	2020	814	51.2	719	45.2	56	3.5	1589	100

3.6 Leavers

LEAVERS BY AGE ('PREFER NOT TO SAY' RESPONSES EXCLUDED)												
	16-29		30-39		40-49		50-59		60+		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	50	12.1	89	21.5	72	17.4	60	14.5	143	34.5	414	100
2014	72	22.1	90	27.6	51	15.6	36	11.0	77	23.6	326	100
2015	85	15.4	124	22.5	75	13.6	117	21.2	150	27.2	551	100
2016	93	23.1	94	23.3	66	16.4	63	15.6	87	21.6	403	100
2017	120	28.4	76	18.0	54	12.8	58	13.7	114	27.0	422	100
2018	197	36.1	81	14.8	61	11.2	74	13.6	133	24.4	546	100
2019	180	30.7	114	19.4	58	9.9	96	16.4	139	23.7	587	100
2020	84	19.8	77	18.2	57	13.4	90	21.2	116	27.4	424	100

LEAVERS BY GENDER ('PREFER NOT TO SAY' RESPONSES EXCLUDED)						
	Female		Male		Total	
	N	%	N	%	N	%
2013	191	46.1	223	53.9	414	100
2014	118	36.0	210	64.0	328	100
2015	250	45.4	301	54.6	551	100
2016	186	45.9	219	54.1	405	100
2017	199	46.9	225	53.1	424	100
2018	264	47.6	291	52.4	555	100
2019	291	49.6	296	50.4	587	100
2020	233	55.0	191	45.0	424	100

LEAVERS BY ETHNICITY

	Ethnic minority		White		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	*	*	221	53.4	*	*	187	45.2	414	100
2014	*	*	125	38.1	*	*	197	60.1	328	100
2015	11	2.0	308	55.9	1	0.2	231	41.9	551	100
2016	5	1.2	225	55.6	4	1.0	171	42.2	405	100
2017	*	*	233	55.0	*	*	180	42.5	424	100
2018	8	1.4	265	47.7	12	2.2	270	48.6	555	100
2019	7	1.2	330	56.2	6	1.0	244	41.6	587	100
2020	9	2.1	270	63.7	3	0.7	142	33.5	424	100

LEAVERS BY SEXUAL ORIENTATION

	LGBQ		Heterosexual/Straight		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2015	9	1.6	154	27.9	12	2.2	376	68.2	551	100
2016	9	2.2	141	34.8	10	2.5	245	60.5	405	100
2017	15	3.5	159	37.5	11	2.6	239	56.4	424	100
2018	14	2.5	165	29.7	18	3.2	358	64.5	555	100
2019	17	2.9	220	37.5	16	2.7	334	56.9	587	100
2020	13	3.1	193	45.5	21	5.0	197	46.5	424	100

LEAVERS BY DISABILITY STATUS

	Disabled		Not disabled		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%
2013	22	5.3	151	36.5	3	0.7	238	57.5	414	100
2014	11	3.4	82	25.0	*	*	235	71.6	328	100
2015	31	5.6	189	34.3	1	0.2	330	59.9	551	100
2016	17	4.2	131	32.3	4	1.0	253	62.5	405	100
2017	17	4.0	145	34.2	4	0.9	258	60.8	424	100
2018	27	4.9	170	30.6	6	1.1	352	63.4	555	100
2019	44	7.5	184	31.3	8	1.4	351	59.8	587	100
2020	33	7.8	181	42.7	2	0.5	208	49.1	424	100

LEAVERS BY MARITAL STATUS

	Married/Civil Partnership		Single		Divorced		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2013	134	32.4	71	17.1	11	2.7	26	6.3	172	41.5	414	100
2014	72	22.1	41	12.6	*	*	*	*	185	56.7	326	100
2015	164	29.8	69	12.5	11	2.0	30	5.4	277	50.3	551	100
2016	100	24.8	49	12.1	8	2.0	18	4.5	229	56.7	404	100
2017	108	25.5	34	8.0	17	4.0	17	4.0	247	58.4	423	100
2018	144	25.9	42	7.6	15	2.7	20	3.6	334	60.2	555	100
2019	169	28.8	56	9.5	11	1.9	13	2.2	338	57.6	587	100
2020	145	34.2	38	9.0	13	3.1	5	1.2	223	52.6	424	100

LEAVERS BY RELIGION

	None		Christian		Other religion		Prefer not to say		Unknown		Total	
	N	%	N	%	N	%	N	%	N	%	N	%
2015	80	14.5	77	14.0	10	1.8	10	1.8	374	67.9	551	100
2016	79	19.5	64	15.8	*	*	*	*	247	61.0	405	100
2017	90	21.2	74	17.5	5	1.2	12	2.8	243	57.3	424	100
2018	87	15.7	77	13.9	10	1.8	18	3.2	363	65.4	555	100
2019	145	24.7	87	14.8	10	1.7	12	2.0	333	56.7	587	100
2020	116	27.4	85	20.0	7	1.7	17	4.0	199	46.9	424	100

REASONS FOR LEAVING BY AGE

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
16-29	2013	*	*	17	34.0	*	*	31	62.0	*	*	50	100
	2014	*	*	27	37.5	*	*	37	51.4	*	*	72	100
	2015	*	*	32	37.6	*	*	38	44.7	*	*	85	100
	2016	7	6.8	44	42.7	*	*	46	44.7	6	5.8	103	100
	2017	14	9.9	43	30.3	*	*	69	48.6	16	11.3	142	100
	2018	7	2.7	61	23.2	*	*	182	69.2	13	4.9	263	100
	2019	13	7.2	71	39.4	*	*	83	46.1	13	7.2	180	100
	2020	*	*	43	51.2	*	*	25	29.8	*	*	84	100

REASONS FOR LEAVING BY AGE

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
30-39	2013	*	*	39	43.8	*	*	36	40.4	*	*	89	100
	2014	*	*	35	38.9	*	*	45	50.0	*	*	90	100
	2015	*	*	44	35.5	*	*	36	29	*	*	124	100
	2016	7	7.4	44	46.8	*	*	22	23.4	21	22.3	94	100
	2017	8	10.5	26	34.2	*	*	21	27.6	*	*	76	100
	2018	*	*	50	61.7	*	*	20	24.7	*	*	81	100
	2019	7	6.1	63	55.3	*	*	26	22.8	18	15.8	114	100
	2020	*	*	50	64.9	*	*	17	22.1	*	*	77	100
40-49	2013	*	*	24	33.3	*	*	22	30.6	*	*	72	100
	2014	*	*	31	60.8	*	*	13	25.5	*	*	51	100
	2015	*	*	27	36.0	*	*	15	20.0	*	*	75	100
	2016	*	*	43	65.2	*	*	7	10.6	*	*	66	100
	2017	6	11.1	35	64.8	*	*	5	9.3	8	14.8	54	100
	2018	*	*	30	49.2	*	*	16	26.2	*	*	61	100
	2019	*	*	34	58.6	*	*	*	*	13	22.4	58	100
	2020	*	*	32	56.1	*	*	*	*	16	28.1	57	100

REASONS FOR LEAVING BY AGE

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
50-59	2013	*	*	15	25.0	5	8.3	9	15.0	*	*	60	100
	2014	*	*	19	51.4	*	*	10	27.0	*	*	37	100
	2015	*	*	21	17.9	6	5.1	16	13.7	*	*	117	100
	2016	6	9.5	27	42.9	8	12.7	14	22.2	8	12.7	63	100
	2017	*	*	12	20.7	11	19	12	20.7	*	*	58	100
	2018	*	*	23	31.1	17	23	19	25.7	*	*	74	100
	2019	*	*	35	36.5	26	27.1	*	*	21	21.9	96	100
	2020	*	*	34	37.8	16	17.8	*	*	26	28.9	90	100
60+	2013	*	*	7	4.9	16	11.2	15	10.5	*	*	143	100
	2014	*	*	12	15.4	37	47.4	16	20.5	*	*	78	100
	2015	*	*	11	7.3	45	30.0	12	8.0	*	*	150	100
	2016	*	*	*	*	64	73.6	12	13.8	*	*	87	100
	2017	*	*	10	8.8	76	66.7	12	10.5	*	*	114	100
	2018	*	*	8	6.0	106	79.7	17	12.8	*	*	133	100
	2019	*	*	18	12.9	105	75.5	9	6.5	*	*	139	100
	2020	*	*	7	6.0	96	82.8	5	4.3	8	6.9	116	100

REASONS FOR LEAVING BY GENDER

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Female	2013	*	*	44	23.0	*	*	53	27.7	84	44.0	191	100
	2014	*	*	60	50.8	*	*	31	26.3	14	11.9	118	100
	2015	*	*	63	25.2	*	*	38	15.2	127	50.8	250	100
	2016	13	7.0	78	41.9	31	16.7	37	19.9	27	14.5	186	100
	2017	12	6.0	64	32.2	45	22.6	38	19.1	40	20.1	199	100
	2018	5	1.9	87	33.0	54	20.5	85	32.2	33	12.5	264	100
	2019	9	3.1	122	41.9	57	19.6	71	24.4	32	11.0	291	100
	2020	5	2.1	92	39.5	56	24.0	36	15.5	44	18.9	233	100
Male	2013	8	3.6	58	26.0	15	6.7	60	26.9	82	36.8	223	100
	2014	10	4.8	64	30.5	28	13.3	90	42.9	18	8.6	210	100
	2015	6	2.0	72	23.9	33	11.0	79	26.2	111	36.9	301	100
	2016	12	5.5	83	37.9	42	19.2	56	25.6	26	11.9	219	100
	2017	21	9.3	60	26.7	43	19.1	64	28.4	37	16.4	225	100
	2018	10	3.4	80	27.5	70	24.1	109	37.5	22	7.6	291	100
	2019	19	6.4	99	33.4	74	25.0	67	22.6	37	12.5	296	100
	2020	*	*	74	38.7	60	31.4	*	*	29	15.2	191	100

REASONS FOR LEAVING BY ETHNICITY

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Ethnic minority	2013	*	*	*	*	*	*	*	*	*	*	*	100
	2014	*	*	*	*	*	*	*	*	*	*	4	100
	2015	*	*	5	45.5	*	*	*	*	*	*	11	100
	2016	*	*	*	*	*	*	*	*	*	*	5	100
	2017	*	*	*	*	*	*	*	*	*	*	4	100
	2018	*	*	*	*	*	*	*	*	*	*	8	100
	2019	*	*	*	*	*	*	*	*	*	*	7	100
	2020	*	*	*	*	*	*	*	*	*	*	9	100
White	2013	7	3.2	46	20.8	20	9.0	14	6.3	134	60.6	221	100
	2014	*	*	58	46.4	33	26.4	*	*	24	19.2	125	100
	2015	*	*	68	22.1	43	14.0	*	*	180	58.4	308	100
	2016	16	7.1	101	44.9	57	25.3	10	4.4	41	18.2	225	100
	2017	21	9.0	80	34.3	81	34.8	7	3.0	44	18.9	233	100
	2018	10	3.8	96	36.2	112	42.3	12	4.5	35	13.2	265	100
	2019	17	5.2	141	42.7	112	33.9	10	3.0	50	15.2	330	100
	2020	*	*	104	38.5	100	37.0	*	*	53	19.6	270	100

REASONS FOR LEAVING BY ETHNICITY

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Prefer not to say	2013	1	25.0	1	25.0	*	*	*	*	2	50.0	4	100
	2014	*	*	*	*	2	100.0	*	*	0	0.0	2	100
	2015	*	*	1	100.0	*	*	*	*	0	0.0	1	100
	2016	*	*	3	75.0	1	25.0	*	*	0	0.0	4	100
	2017	1	14.3	3	42.9	1	14.3	*	*	2	28.6	7	100
	2018	*	*	6	50.0	4	33.3	*	*	2	16.7	12	100
	2019	*	*	4	66.7	1	16.7	*	*	1	16.7	6	100
	2020	*	*	*	*	1	33.3	*	*	2	66.7	3	100
Unknown	2013	2	1.1	54	28.9	3	1.6	99	52.9	29	15.5	187	100
	2014	7	3.6	63	32.0	4	2.0	115	58.4	8	4.1	197	100
	2015	4	1.7	61	26.4	8	3.5	103	44.6	55	23.8	231	100
	2016	9	5.3	55	32.2	14	8.2	82	48.0	11	6.4	171	100
	2017	10	5.6	39	21.7	6	3.3	95	52.8	30	16.7	180	100
	2018	5	1.9	61	22.6	7	2.6	181	67.0	16	5.9	270	100
	2019	10	4.1	72	29.5	18	7.4	127	52.0	17	7.0	244	100
	2020	*	*	57	40.1	15	10.6	52	36.6	18	12.7	142	100

REASONS FOR LEAVING BY SEXUAL ORIENTATION

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
LGBO	2015	*	*	*	*	*	*	*	*	7	77.8	9	100
	2016	*	*	*	*	*	*	*	*	*	*	9	100
	2017	*	*	6	40.0	*	*	*	*	*	*	15	100
	2018	*	*	5	35.7	*	*	*	*	5	35.7	14	100
	2019	*	*	8	47.1	*	*	*	*	*	*	17	100
	2020	*	*	6	46.2	*	*	*	*	*	*	13	100
Heterosexual/ straight	2015	*	*	57	37.0	9	5.8	*	*	77	50.0	154	100
	2016	10	7.1	77	54.6	16	11.3	10	7.1	28	19.9	141	100
	2017	14	8.8	69	43.4	39	24.5	5	3.1	32	20.1	159	100
	2018	6	3.6	78	47.3	44	26.7	11	6.7	26	15.8	165	100
	2019	14	6.4	113	51.4	54	24.5	8	3.6	31	14.1	220	100
	2020	5	2.6	84	43.5	59	30.6	8	4.1	37	19.2	193	100
Prefer not to say	2015	*	*	*	*	2	16.7	2	16.7	8	66.7	12	100
	2016	*	*	7	70.0	1	10.0	*	*	2	20.0	10	100
	2017	1	9.1	5	45.5	2	18.2	*	*	3	27.3	11	100
	2018	2	11.1	8	44.4	4	22.2	1	5.6	3	16.7	18	100
	2019	1	6.3	8	50.0	6	37.5	*	*	1	6.3	16	100
	2020	1	4.8	10	47.6	7	33.3	*	*	3	14.3	21	100

REASONS FOR LEAVING BY SEXUAL ORIENTATION

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Unknown	2015	5	1.3	77	20.5	41	10.9	107	28.5	146	38.8	376	100
	2016	13	5.3	75	30.6	55	22.4	83	33.9	19	7.8	245	100
	2017	15	6.3	44	18.4	45	18.8	96	40.2	39	16.3	239	100
	2018	7	2.0	76	21.2	73	20.4	181	50.6	21	5.9	358	100
	2019	12	3.6	92	27.5	70	21.0	127	38.0	33	9.9	334	100
	2020	*	*	66	33.5	48	24.4	52	26.4	*	*	197	100

REASONS FOR LEAVING BY DISABILITY STATUS

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Disabled	2013	*	*	*	*	5	22.7	*	*	12	54.5	22	100
	2014	*	*	*	*	*	*	*	*	*	*	11	100
	2015	*	*	6	19.4	*	*	*	*	18	58.1	31	100
	2016	*	*	5	29.4	*	*	*	*	*	*	17	100
	2017	*	*	*	*	6	35.3	*	*	*	*	17	100
	2018	*	*	9	33.3	13	48.1	*	*	*	*	27	100
	2019	8	18.2	15	34.1	12	27.3	*	*	*	*	44	100
	2020	*	*	8	24.2	8	24.2	*	*	12	36.4	33	100
Not disabled	2013	5	3.3	28	18.5	12	7.9	3	2.0	103	68.2	151	100
	2014	*	*	40	48.8	23	28.0	*	*	15	18.3	82	100
	2015	*	*	37	19.6	31	16.4	*	*	113	59.8	189	100
	2016	*	*	53	40.5	45	34.4	*	*	22	16.8	131	100
	2017	*	*	46	31.7	60	41.4	*	*	25	17.2	145	100
	2018	8	4.7	56	32.9	76	44.7	7	4.1	23	13.5	170	100
	2019	*	*	76	41.3	71	38.6	*	*	27	14.7	184	100
	2020	*	*	69	38.1	71	39.2	*	*	33	18.2	181	100

REASONS FOR LEAVING BY DISABILITY STATUS

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Prefer not to say	2013	*	*	1	33.3	*	*	*	*	2	66.7	3	100
	2015	*	*	1	100.0	*	*	*	*	*	*	1	100
	2016	1	25	2	50.0	1	25.0	*	*	*	*	4	100
	2017	*	*	2	50.0	2	50.0	*	*	*	*	4	100
	2018	1	16.7	3	50.0	1	16.7	*	*	1	16.7	6	100
	2019	*	*	5	62.5	2	25.0	*	*	1	12.5	8	100
	2020	*	*	1	50.0	*	*	*	*	1	50.0	2	100
Unknown	2013	3	1.3	72	30.3	6	2.5	108	45.4	49	20.6	238	100
	2014	9	3.8	81	34.5	12	5.1	119	50.6	14	6.0	235	100
	2015	7	2.1	91	27.6	17	5.2	108	32.7	107	32.4	330	100
	2016	16	6.3	101	39.9	24	9.5	84	33.2	28	11.1	253	100
	2017	20	7.8	72	27.9	20	7.8	98	38.0	48	18.6	258	100
	2018	6	1.7	99	28.1	34	9.7	186	52.8	27	7.7	352	100
	2019	16	4.6	125	35.6	46	13.1	128	36.5	36	10.3	351	100
	2020	*	*	88	42.3	37	17.8	55	26.4	*	*	208	100

REASONS FOR LEAVING BY MARITAL STATUS

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Married/Civil Partnership	2013	*	*	16	11.9	14	10.4	11	8.2	*	*	134	100
	2014	*	*	33	45.2	24	32.9	6	8.2	*	*	73	100
	2015	*	*	28	17.1	27	16.5	5	3.0	104	63.4	164	100
	2016	*	*	36	36.0	43	43.0	6	6.0	*	*	100	100
	2017	*	*	21	19.4	57	52.8	*	*	*	*	108	100
	2018	*	*	42	29.2	80	55.6	6	4.2	*	*	144	100
	2019	5	3.0	58	34.3	80	47.3	6	3.6	20	11.8	169	100
	2020	*	*	52	35.9	60	41.4	*	*	28	19.3	145	100
Single	2013	*	*	18	25.4	*	*	17	23.9	*	*	71	100
	2014	*	*	13	31.7	*	*	11	26.8	*	*	41	100
	2015	*	*	23	33.3	8	11.6	5	7.2	*	*	69	100
	2016	*	*	22	44.9	9	18.4	6	12.2	*	*	49	100
	2017	*	*	11	31.4	6	17.1	7	20.0	9	25.7	35	100
	2018	*	*	11	26.2	15	35.7	6	14.3	7	16.7	42	100
	2019	*	*	28	50.0	13	23.2	*	*	7	12.5	56	100
	2020	*	*	14	36.8	13	34.2	*	*	8	21.1	38	100

REASONS FOR LEAVING BY MARITAL STATUS

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Divorced	2013	*	*	*	*	*	*	*	*	8	72.7	11	100
	2014	*	*	*	*	*	*	*	*	*	*	3	100
	2015	*	*	*	*	*	*	*	*	7	63.6	11	100
	2016	*	*	*	*	*	*	*	*	*	*	*	100
	2017	*	*	*	*	11	64.7	0	0.0	*	*	17	100
	2018	*	*	*	*	10	66.7	0	0.0	*	*	15	100
	2019	*	*	*	*	6	54.5	0	0.0	*	*	11	100
	2020	*	*	*	*	8	61.5	0	0.0	5	38.5	13	100
Prefer not to say	2013	*	*	13	50.0	*	*	10	38.5	*	*	26	100
	2014	*	*	11	42.3	*	*	11	42.3	*	*	26	100
	2015	*	*	7	23.3	*	*	8	26.7	13	43.3	30	100
	2016	*	*	6	33.3	*	*	8	44.4	*	*	18	100
	2017	*	*	8	47.1	*	*	*	*	*	*	17	100
	2018	*	*	7	35.0	*	*	5	25.0	*	*	20	100
	2019	1	7.7	5	38.5	2	15.4	3	23.1	2	15.4	13	100
	2020	*	*	3	60.0	2	40.0	*	*	*	*	5	100

REASONS FOR LEAVING BY MARITAL STATUS

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Unknown	2013	*	*	54	31.4	6	3.5	74	43.0	34	19.8	172	100
	2014	6	3.2	66	35.7	7	3.8	93	50.3	13	7.0	185	100
	2015	7	2.5	77	27.8	12	4.3	98	35.4	83	30.0	277	100
	2016	11	4.8	95	41.3	18	7.8	72	31.3	34	14.8	230	100
	2017	22	8.9	83	33.6	12	4.9	89	36.0	41	16.6	247	100
	2018	7	2.1	105	31.4	16	4.8	177	53.0	29	8.7	334	100
	2019	19	5.6	126	37.3	30	8.9	124	36.7	39	11.5	338	100
	2020	7	3.1	97	43.5	33	14.8	54	24.2	32	14.3	223	100

REASONS FOR LEAVING BY RELIGION

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
None	2015	*	*	26	32.5	*	*	7	8.8	41	51.3	80	100
	2016	6	7.6	42	53.2	10	12.7	8	10.1	13	16.5	79	100
	2017	*	*	46	51.1	11	12.2	*	*	21	23.3	90	100
	2018	*	*	48	55.2	15	17.2	*	*	17	19.5	87	100
	2019	12	8.3	78	53.8	21	14.5	8	5.5	26	17.9	145	100
	2020	*	*	58	50.0	25	21.6	*	*	27	23.3	116	100
Christian	2015	*	*	23	29.9	5	6.5	*	*	47	61.0	77	100
	2016	*	*	34	53.1	7	10.9	*	*	19	29.7	64	100
	2017	*	*	26	35.1	28	37.8	*	*	11	14.9	74	100
	2018	*	*	26	33.8	31	40.3	*	*	10	13.0	77	100
	2019	*	*	42	48.3	33	37.9	*	*	8	9.2	87	100
	2020	*	*	31	36.5	35	41.2	*	*	15	17.6	85	100
Other religion	2015	*	*	5	50.0	*	*	*	*	*	*	10	100
	2016	*	*	*	*	*	*	*	*	*	*	2	100
	2017	*	*	*	*	*	*	*	*	*	*	5	100
	2018	*	*	6	60.0	*	*	*	*	*	*	10	100
	2019	*	*	*	*	*	*	*	*	*	*	10	100
	2020	*	*	*	*	*	*	*	*	*	*	7	100

REASONS FOR LEAVING BY RELIGION

		Dismissal		Resignation		Retirement		End of FTA		Other		Total	
		N	%	N	%	N	%	N	%	N	%	N	%
Prefer not to say	2015	*	*	3	30.0	1	10.0	1	10.0	5	50.0	10	100
	2016	2	15.4	8	61.5	1	7.7	1	7.7	1	7.7	13	100
	2017	1	8.3	4	33.3	3	25.0	*	*	4	33.3	12	100
	2018	2	11.1	8	44.4	4	22.2	1	5.6	3	16.7	18	100
	2019	*	*	5	41.7	5	41.7	*	*	2	16.7	12	100
	2020	1	5.9	7	41.2	6	35.3	2	11.8	1	5.9	17	100
Unknown	2015	5	1.3	78	20.9	40	10.7	107	28.6	144	38.5	374	100
	2016	13	5.3	77	31.2	55	22.3	83	33.6	19	7.7	247	100
	2017	15	6.2	46	18.9	45	18.5	96	39.5	41	16.9	243	100
	2018	7	1.9	79	21.8	73	20.1	181	49.9	23	6.3	363	100
	2019	12	3.6	92	27.6	69	20.7	127	38.1	33	9.9	333	100
	2020	*	*	68	34.2	49	24.6	52	26.1	*	*	199	100

3.7 Sickness

SICKNESS BY AGE		
	Average Working Days Lost	
16-29	2013	6.9
	2014	14.7
	2015	12.8
	2016	11.2
	2017	13.3
	2018	6.8
	2019	15.0
	2020	4.7
30-39	2013	19.2
	2014	14.6
	2015	15.2
	2016	13.6
	2017	14.5
	2018	6.8
	2019	6.5
	2020	4.8

SICKNESS BY AGE

	Average Working Days Lost
40-49	2013 10.7
	2014 12.0
	2015 11.4
	2016 11.9
	2017 11.5
	2018 8.3
	2019 11.9
	2020 5.6
50-59	2013 14.1
	2014 15.5
	2015 13.5
	2016 15.9
	2017 14.3
	2018 12.0
	2019 18.9
	2020 7.9

SICKNESS BY AGE

	Average Working Days Lost	
	Year	Average Working Days Lost
60+	2013	24.6
	2014	29.0
	2015	30.5
	2016	28.2
	2017	44.5
	2018	18.7
	2019	22.0
	2020	13.4

SICKNESS BY GENDER

		Average Working Days Lost
Female	2013	15.4
	2014	14.9
	2015	16.3
	2016	14.8
	2017	16.5
	2018	10.4
	2019	12.5
	2020	6.2
Male	2013	13.8
	2014	15.6
	2015	12.7
	2016	14.3
	2017	14.0
	2018	7.9
	2019	14.9
	2020	6.6

SICKNESS BY ETHNICITY

	Average Working Days Lost	
	2013	12.3
Ethnic minority	2014	42.6
	2015	21.0
	2016	30.1
	2017	30.0
	2018	11.6
	2019	6.7
	2020	8.8
	2013	14.6
White	2014	13.5
	2015	15.0
	2016	14.3
	2017	14.7
	2018	9.2
	2019	13.3
	2020	6.2

SICKNESS BY ETHNICITY

	Average Working Days Lost	
	2013	2014
Prefer not to say	12.6	26.1
	7.3	15.4
	4.8	7.8
	30.8	4.3
	17.5	21.9
	13.7	13.3
	19.9	9.8
	13.8	7.1
Unknown	2013	2014
	2015	2016
	2017	2018
	2019	2020
	2013	2014
	2015	2016
	2017	2018
	2019	2020

SICKNESS BY SEXUAL ORIENTATION		
	Average Working Days Lost	
LGBO	2015	20.7
	2016	24.8
	2017	27.2
	2018	10.9
	2019	11.5
	2020	6.3
Heterosexual/Straight	2015	12.4
	2016	12.3
	2017	12.6
	2018	8.6
	2019	10.9
	2020	5.7
Prefer not to say	2015	4.8
	2016	8.2
	2017	10.9
	2018	4.5
	2019	21.6
	2020	4.7

SICKNESS BY SEXUAL ORIENTATION

		Average Working Days Lost
Unknown	2015	20.9
	2016	20.3
	2017	22.1
	2018	11.3
	2019	19.4
	2020	8.3

SICKNESS BY DISABILITY

		Average Working Days Lost
Disabled	2013	38.3
	2014	41.6
	2015	26.1
	2016	33.4
	2017	19.8
	2018	16.9
	2019	37.8
	2020	6.1
Not disabled	2013	13.2
	2014	10.4
	2015	13.4
	2016	13.4
	2017	15.9
	2018	8.3
	2019	9.1
	2020	6.3

SICKNESS BY DISABILITY

		Average Working Days Lost
Prefer not to say	2013	25.7
	2014	17.1
	2015	17.2
	2016	19.0
	2017	13.3
	2018	13.6
	2019	12.3
	2020	5.9
Unknown	2013	10.5
	2014	16.6
	2015	14.3
	2016	12.0
	2017	14.1
	2018	8.9
	2019	11.5
	2020	6.6

SICKNESS BY MARITAL STATUS

	Average Working Days Lost	
	2013	12.2
Married/civil partnership	2014	11.6
	2015	11.5
	2016	11.5
	2017	12.0
	2018	8.9
	2019	12.4
	2020	7.1
Single	2013	7.9
	2014	10.6
	2015	21.8
	2016	19.8
	2017	24.1
	2018	12.7
	2019	9.6
	2020	4.9

SICKNESS BY MARITAL STATUS

	Average Working Days Lost	
	2013	2014
Divorced	27.9	37.8
	17.8	
	36.4	
	6.4	
	8.5	
	15.5	
	5.7	
Prefer not to say	31.0	56.6
	11.4	
	28.9	
	26.0	
	16.4	
	18.0	
	3.4	

SICKNESS BY MARITAL STATUS

Unknown	Average Working Days Lost	
	2013	18.2
	2014	15.3
	2015	15.8
	2016	13.3
	2017	15.5
	2018	8.5
	2019	14.7
	2020	6.7

SICKNESS BY RELIGION

		Average Working Days Lost
None	2015	11.5
	2016	10.0
	2017	11.6
	2018	6.8
	2019	7.7
	2020	5.4
Christian	2015	11.6
	2016	13.7
	2017	13.1
	2018	9.8
	2019	12.1
	2020	6.9
Other Religion	2015	66.1
	2016	44.9
	2017	52.1
	2018	35.6
	2019	61.6
	2020	2.7

SICKNESS BY RELIGION		
		Average Working Days Lost
Prefer not to say	2015	8.1
	2016	8.0
	2017	5.9
	2018	6.1
	2019	19.0
	2020	5.0
Unknown	2015	20.3
	2016	20.0
	2017	21.6
	2018	11.3
	2019	18.5
	2020	8.1

4. PEOPLE SURVEY

The following section presents 2016-19 data from the Civil Service People Survey. It shows rates of discrimination, bullying and harassment, engagement and inclusion among staff. The relevant survey questions are:

Discrimination, Bullying and Harassment

During the past 12 months have you personally experienced discrimination at work?
[yes/no/prefer not to say]

During the past 12 months have you personally experienced bullying or harassment at work?

[yes/no/prefer not to say]

Engagement

I am proud when I tell others I am part of [my organisation]

I would recommend [my organisation] as a great place to work

I feel a strong personal attachment to [my organisation]

[My organisation] inspires me to do the best in my job

[My organisation] motivates me to help it achieve its objectives

[strongly agree/agree/neither agree nor disagree/disagree/strongly disagree]

Responses to these questions are combined together into a mean ‘Engagement’ score. ‘Strongly agree’ responses are assigned 100%, agree 75%, neither agree nor disagree 50%, disagree 25% and strongly disagree 0%. **Assigned percentages are totalled and divided by five for a mean Engagement Score.**

Inclusion

I am treated fairly at work

I am treated with respect by the people I work with

I feel valued for the work I do

I think that [my organisation] respects individual differences (e.g. cultures, working styles, backgrounds, ideas, etc)

[strongly agree/agree/neither agree nor disagree/disagree/strongly disagree]

Responses to these questions are combined together into a mean ‘Inclusion and Fair Treatment, (IFT) score. ‘Strongly agree’ responses are assigned 100%, agree 75%, neither agree nor disagree 50%, disagree 25% and strongly disagree 0%. **Assigned percentages are totalled and divided by five for a mean IFT Score.**

There appear to be relationships between protected characteristics and the likelihood to experience discrimination, likelihood to be bullied or harassed, and levels of engagement and inclusion.

Women experience higher levels of discrimination, bullying and harassment than male respondents, but have a slightly higher mean Engagement Score than men. Those who identify in another way showed significantly lower Engagement Score than for those who identified as male or female.

An increasing proportion of minority ethnic respondents report experiencing discrimination, though their mean IFT score is comparable to white respondents.

A higher proportion of LGBO staff experienced discrimination, bullying and harassment compared to heterosexual respondents. Respondents who identified as bisexual or other were even more likely than LGBO respondents to have experienced discrimination, bullying and harassment.

Disabled respondents experience discrimination, bullying and harassment more than non-disabled respondents. Nevertheless, the mean IFT score among disabled respondents increased (though it still remains below that of non-disabled respondents).

4.1 Experiences of discrimination, bullying and harassment

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY AGE									
		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
16-29	2016	50	9.8	435	85.5	24	4.7	509	100
	2017	58	9.3	536	86.0	29	4.7	623	100
	2018	96	11.6	692	83.5	41	5.0	829	100
	2019	110	10.4	893	84.7	51	4.8	1054	100
30-39	2016	41	9.2	391	88.1	12	2.7	444	100
	2017	110	9.1	1037	86.2	56	4.7	1203	100
	2018	123	9.3	1142	86.4	57	4.3	1322	100
	2019	122	8.1	1315	87.1	73	4.8	1510	100
40-49	2016	108	8.8	1057	85.9	66	5.4	1231	100
	2017	127	9.3	1161	84.9	80	5.9	1368	100
	2018	109	7.6	1258	87.1	77	5.3	1444	100
	2019	115	7.0	1456	88.6	72	4.4	1643	100
50-59	2016	79	7.8	873	86.2	61	6.0	1013	100
	2017	102	8.6	1022	85.9	66	5.6	1190	100
	2018	121	9.3	1095	84.2	84	6.5	1300	100
	2019	106	7.1	1300	87.4	81	5.4	1487	100
60+	2016	18	9.4	158	82.3	16	8.3	192	100
	2017	19	8.9	182	85.5	12	5.6	213	100
	2018	24	9.2	218	83.5	19	7.3	261	100
	2019	19	6.5	253	86.1	22	7.5	294	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY AGE

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Prefer not to say	2016	63	15.8	272	68.3	63	15.8	398	100
	2017	65	17.0	249	65.0	69	18.0	383	100
	2018	70	16.0	288	65.9	79	18.1	437	100
	2019	99	21.4	286	61.8	78	16.8	463	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY GENDER

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Female	2016	199	9.3	1830	85.7	107	5.0	2136	100
	2017	254	10.4	2038	83.8	141	5.8	2433	100
	2018	281	10.1	2334	84.1	160	5.8	2775	100
	2019	314	9.7	2766	85.1	172	5.3	3252	100
Male	2016	156	7.9	1710	86.5	111	5.6	1977	100
	2017	171	7.6	1967	87.6	108	4.8	2246	100
	2018	203	8.2	2142	86.3	137	5.5	2482	100
	2019	180	6.4	2491	88.6	142	5.0	2813	100
Prefer not to say	2016	54	16.7	216	66.7	54	16.7	324	100
	2017	58	18.7	188	60.5	65	20.9	311	100
	2018	59	17.2	223	65.0	61	17.8	343	100
	2019	72	19.4	236	63.6	63	17.0	371	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY ETHNICITY									
		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Ethnic Minority	2016	25	16.5	112	73.7	15	9.9	152	100
	2017	22	14.1	109	69.9	25	16.0	156	100
	2018	18	9.6	152	81.3	17	9.1	187	100
	2019	27	11.9	183	81.0	16	7.1	226	100
White	2016	354	8.7	3513	86.0	218	5.3	4085	100
	2017	417	9.1	3930	85.7	240	5.2	4587	100
	2018	489	9.5	4367	85.0	283	5.51	5139	100
	2019	485	8.2	5123	86.7	301	5.1	5909	100
Prefer not to say	2016	37	14.5	175	68.6	43	16.9	255	100
	2017	46	18.5	153	61.5	50	20.1	249	100
	2018	36	13.0	183	66.3	57	20.7	276	100
	2019	59	18.7	197	62.3	60	19.0	316	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY SEXUAL ORIENTATION									
		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
LGBTQ+	2016	34	18.1	146	77.7	8	4.3	188	100
	2017	42	13.3	261	82.6	13	4.1	316	100
	2018	51	14.4	289	81.6	14	4.0	354	100
	2019	55	14.1	317	81.5	17	4.4	389	100
Heterosexual/ Straight	2016	316	8.26	3310	86.5	201	5.3	3827	100
	2017	380	8.82	3700	85.9	226	5.3	4306	100
	2018	438	9.1	4127	85.3	272	5.6	4837	100
	2019	431	7.8	4820	87.0	291	5.3	5542	100
Prefer not to say	2016	58	13.7	303	71.8	61	14.5	422	100
	2017	67	15.8	277	65.5	79	18.7	423	100
	2018	61	13.5	317	70.1	74	16.4	452	100
	2019	85	16.3	366	70.4	69	13.3	520	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY DISABILITY STATUS

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Disabled	2016	113	19.4	424	72.9	45	7.7	582	100
	2017	126	17.9	511	72.6	67	9.5	704	100
	2018	167	19.3	628	72.4	72	8.3	867	100
	2019	202	16.5	931	76.1	91	7.4	1224	100
Not disabled	2016	265	7.4	3172	88.0	167	4.6	3604	100
	2017	299	7.6	3453	87.8	182	4.6	3934	100
	2018	326	7.5	3824	87.6	214	4.9	4364	100
	2019	293	6.2	4234	89.5	206	4.4	4733	100
Prefer not to say	2016	36	13.1	180	65.5	59	21.5	275	100
	2017	60	16.3	240	65.2	68	18.5	368	100
	2018	53	13.7	263	67.8	72	18.6	388	100
	2019	76	15.4	338	68.4	80	16.2	494	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY RELIGION

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
None	2016	189	8.2	2003	87.1	108	4.7	2300	100
	2017	225	8.7	2241	86.9	114	4.4	2580	100
	2018	279	9.3	2570	85.8	148	4.9	2997	100
	2019	273	7.7	3105	87.9	156	4.4	3534	100
Christian	2016	144	8.9	1392	85.8	87	5.4	1623	100
	2017	172	9.4	1552	84.7	109	6.0	1833	100
	2018	191	9.9	1631	84.4	111	5.7	1933	100
	2019	188	8.7	1839	85.2	131	6.1	2158	100
Other religion or belief	2016	29	18.4	116	73.4	13	8.2	158	100
	2017	31	15.7	145	73.2	22	11.1	198	100
	2018	25	11.0	184	81.1	18	7.9	227	100
	2019	21	11.5	151	83.0	10	5.5	182	100
Prefer not to say	2016	54	13.1	289	70.3	68	16.6	411	100
	2017	61	14.1	300	69.1	73	16.8	434	100
	2018	55	11.3	348	71.6	83	17.1	486	100
	2019	89	15.4	408	70.7	80	13.9	577	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY SOCIOECONOMIC BACKGROUND

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Parent(s) does not have degree	2017	271	9.2	2530	86.2	133	4.5	2934	100
	2018	323	9.8	2800	85.0	171	5.2	3294	100
Parent(s) has degree	2017	134	9.2	1234	84.6	90	6.2	1458	100
	2018	152	8.8	1492	86.2	87	5.0	1731	100
Don't know	2017	15	8.7	134	77.5	24	13.9	173	100
	2018	13	7.6	138	80.7	20	11.7	171	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY SOCIOECONOMIC BACKGROUND 2019

		N	Experienced discrimination
No qualification	2019	892	10%
Not applicable	2019	43	7%
Below degree level	2019	2266	8%
Other	2019	27	7%
Degree level or above	2019	2249	8%

*The Scottish Government does not hold the disaggregated socio-economic background data from the 2019 People Survey. The 2019 figures in the table below have been extracted from the UK Cabinet Office publication.⁴

⁴ https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/942113/Civil-Service-People-Survey-2019-results-by-socio-economic-background.xlsx

Experiences of discrimination in the past 12 months by pay grade									
		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Band A	2016	73	11.7	500	79.9	53	8.5	626	100
	2017	65	10.6	499	81.3	50	8.1	614	100
	2018	69	11.0	497	79.5	59	9.4	625	100
	2019	72	10.9	527	79.5	64	9.7	663	100
Band B	2016	236	9.8	2025	84.0	150	6.2	2411	100
	2017	293	11.1	2195	83.0	158	6.0	2646	100
	2018	325	11.3	2393	82.8	172	6.0	2890	100
	2019	341	10.1	2835	84.0	199	5.9	3375	100
Band C	2016	65	6.8	863	89.9	32	3.3	960	100
	2017	84	7.2	1040	88.5	51	4.3	1175	100
	2018	99	7.1	1223	88.0	68	4.9	1390	100
	2019	96	5.8	1495	90.5	61	3.7	1652	100
SCS	2016	*	*	125	95.4	*	*	131	100
	2017	*	*	139	92.7	*	*	150	100
	2018	*	*	150	94.9	*	*	158	100
	2019	*	*	164	95.3	*	*	172	100
Other	2016	20	8.3	199	82.2	23	9.5	242	100
	2017	25	8.0	254	81.7	32	10.3	311	100
	2018	34	7.9	351	81.8	44	10.3	429	100
	2019	23	5.8	349	87.9	25	6.3	397	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY CARING RESPONSIBILITIES									
		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Carer	2016	94	11.6	651	80.5	64	7.9	809	100
	2017	135	13.6	780	78.7	76	7.7	991	100
	2018	133	12.5	844	79.6	84	7.9	1061	100
	2019	177	11.1	1305	82.1	107	6.7	1589	100
Not a carer	2016	290	8.4	2993	87.1	152	4.4	3435	100
	2017	318	8.4	3288	86.6	190	5.0	3796	100
	2018	382	8.9	3690	85.9	224	5.2	4296	100
	2019	321	7.2	3937	88.2	204	4.6	4462	100
Prefer not to say	2016	29	14.1	127	61.7	50	24.3	206	100
	2017	30	14.6	126	61.5	49	23.9	205	100
	2018	30	12.1	171	68.7	48	19.3	249	100
	2019	73	18.3	261	65.3	66	16.5	400	100

EXPERIENCES OF DISCRIMINATION IN THE PAST 12 MONTHS BY CHILDCARE RESPONSIBILITIES

		Experienced discrimination		Did not experience discrimination		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Childcare responsibilities	2016	141	8.7	1403	86.7	74	4.6	1618	100
	2017	162	9.0	1537	85.3	102	5.7	1801	100
	2018	185	9.6	1657	85.6	94	4.9	1936	100
	2019	167	7.4	1991	87.8	106	4.7	2264	100
No childcare responsibilities	2016	250	9.4	2271	84.9	154	5.8	2675	100
	2017	285	9.5	2533	84.7	172	5.8	2990	100
	2018	333	9.7	2903	84.1	215	6.2	3451	100
	2019	345	8.9	3322	85.4	214	5.5	3881	100
Prefer not to say	2017	34	17.5	122	62.9	38	19.6	194	100
	2018	26	12.3	139	65.6	47	22.2	212	100
	2019	59	18.4	190	59.4	57	17.8	306	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY GENDER

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
16-29	2016	45	8.9	432	85.0	31	6.1	508	100
	2017	57	9.1	542	86.9	25	4.0	624	100
	2018	92	11.1	707	85.2	31	3.7	830	100
	2019	127	12.1	872	82.9	53	5.0	1052	100
30-39	2016	37	8.3	393	88.5	14	3.2	444	100
	2017	91	7.6	1054	87.9	54	4.5	1199	100
	2018	133	10.1	1135	86.0	52	3.9	1320	100
	2019	146	9.7	1299	86.1	64	4.2	1509	100
40-49	2016	114	9.2	1068	86.6	52	4.2	1234	100
	2017	139	10.2	1159	84.7	71	5.2	1369	100
	2018	139	9.7	1236	85.8	65	4.5	1440	100
	2019	166	10.2	1397	85.4	72	4.4	1635	100
50-59	2016	95	9.4	864	85.2	55	5.4	1014	100
	2017	104	8.8	1013	85.2	72	6.1	1189	100
	2018	133	10.2	1082	83.0	88	6.8	1303	100
	2019	130	8.8	1275	85.9	79	5.3	1484	100
60+	2016	10	5.2	167	86.5	16	8.3	193	100
	2017	15	7.0	184	86.0	15	7.0	214	100
	2018	30	11.6	213	82.2	16	6.2	259	100
	2019	18	6.1	256	87.1	20	6.8	294	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY GENDER

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Prefer not to say	2016	72	18.0	266	66.3	63	15.7	401	100
	2017	66	17.4	242	63.7	72	19.0	380	100
	2018	74	17.0	285	65.4	77	17.7	436	100
	2019	105	22.7	295	63.7	63	13.6	463	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY GENDER									
		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Female	2016	204	9.6	1824	85.4	108	5.1	2136	100
	2017	254	10.5	2040	84.0	136	5.6	2430	100
	2018	324	11.7	2301	83.1	145	5.2	2770	100
	2019	383	11.8	2688	82.9	172	5.3	3243	100
Male	2016	160	8.1	1721	86.9	99	5.0	1980	100
	2017	163	7.3	1974	87.9	109	4.9	2246	100
	2018	215	8.7	2140	86.2	128	5.2	2483	100
	2019	224	8.0	2462	87.7	120	4.3	2806	100
Prefer not to say	2016	62	19.0	209	64.1	55	16.9	326	100
	2017	55	17.8	186	60.2	68	22.0	309	100
	2018	60	17.6	222	65.1	59	17.3	341	100
	2019	78	21.0	235	63.2	59	15.9	372	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY ETHNICITY									
		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Ethnic Minority	2016	19	12.4	121	79.1	13	8.5	153	100
	2017	25	16.0	120	76.9	11	7.1	156	100
	2018	20	10.7	152	81.3	15	8.0	187	100
	2019	24	10.7	187	83.1	14	6.2	225	100
White	2016	375	9.2	3508	85.8	207	5.1	4090	100
	2017	408	8.9	3924	85.6	250	5.5	4582	100
	2018	543	10.6	4330	84.3	262	5.1	5135	100
	2019	606	10.3	5002	84.9	286	4.9	5894	100
Prefer not to say	2016	37	14.5	173	67.8	45	17.7	255	100
	2017	40	16.1	159	63.9	50	20.1	249	100
	2018	36	13.0	188	68.1	52	18.8	276	100
	2019	62	19.5	205	64.5	51	16.0	318	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY SEXUAL ORIENTATION

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
LGBO	2016	25	13.3	155	82.5	8	4.3	188	100
	2017	41	13.0	262	82.9	13	4.1	316	100
	2018	45	12.7	289	81.4	21	5.9	355	100
	2019	56	14.5	318	82.2	13	3.4	387	100
Heterosexual/ Straight	2016	342	8.9	3311	86.5	176	4.6	3829	100
	2017	372	8.6	3709	86.2	224	5.2	4305	100
	2018	490	10.1	4096	84.7	248	5.1	4834	100
	2019	547	9.9	4715	85.3	265	4.8	5527	100
Prefer not to say	2016	56	13.2	294	69.5	73	17.3	423	100
	2017	65	15.5	276	65.7	79	18.8	420	100
	2018	67	14.9	317	70.6	65	14.5	449	100
	2019	89	17.0	361	69.0	73	14.0	523	100

Experiences of Bullying/Harassment in the Past 12 Months by Disability Status									
		Experienced bullying/harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Disabled	2016	104	17.9	438	75.3	40	6.9	582	100
	2017	114	16.2	525	74.7	64	9.1	703	100
	2018	155	17.9	650	75.2	59	6.8	864	100
	2019	218	17.8	921	75.4	83	6.8	1222	100
Not disabled	2016	282	7.8	3160	87.6	165	4.6	3607	100
	2017	308	7.8	3446	87.6	180	4.6	3934	100
	2018	393	9.0	3759	86.2	210	4.8	4362	100
	2019	386	8.2	4136	87.6	199	4.2	4721	100
Prefer not to say	2016	42	15.2	179	64.6	56	20.2	277	100
	2017	53	14.5	242	66.3	70	19.2	365	100
	2018	53	13.7	271	69.9	64	16.5	388	100
	2019	88	17.8	337	68.2	69	14.0	494	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY RELIGION									
		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
None	2016	203	8.9	1986	86.6	105	4.6	2294	100
	2017	204	7.9	2260	87.6	117	4.5	2581	100
	2018	288	9.6	2570	85.8	137	4.6	2995	100
	2019	369	10.5	3000	85.2	152	4.3	3521	100
Christian	2016	154	9.4	1399	85.8	78	4.8	1631	100
	2017	180	9.8	1543	84.3	108	5.9	1831	100
	2018	222	11.5	1609	83.3	101	5.2	1932	100
	2019	208	9.7	1832	85.1	114	5.3	2154	100
Other religion or belief	2016	19	11.9	127	79.4	14	8.8	160	100
	2017	32	16.2	151	76.7	14	7.1	197	100
	2018	23	10.1	187	82	18	7.9	228	100
	2019	24	13.0	154	83.7	6	3.3	184	100
Prefer not to say	2016	55	13.3	290	70.2	68	16.5	413	100
	2017	62	14.4	293	67.8	77	17.8	432	100
	2018	69	14.3	336	69.6	78	16.2	483	100
	2019	91	15.7	408	70.6	79	13.7	578	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY SOCIOECONOMIC BACKGROUND*

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Parent(s) does not have degree	2017	257	8.8	2529	86.3	146	5.0	2932	100
	2018	352	10.7	2761	83.9	178	5.4	3291	100
Parent(s) has degree	2017	134	9.2	1242	85.3	80	5.5	1456	100
	2018	183	10.6	1482	85.7	65	3.8	1730	100
Don't know	2017	16	9.3	136	78.6	21	12.1	173	100
	2018	12	7.0	140	81.9	19	11.1	171	100

*The Scottish Government does not hold the disaggregated socio-economic background data from the 2019 People Survey. The 2019 figures in the table below have been extracted from the UK Cabinet Office publication.

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY SOCIOECONOMIC BACKGROUND 2019

		N	Experienced bullying/harassment
No qualification	2019	892	11%
Not applicable	2019	43	9%
Below degree level	2019	2266	10%
Other	2019	27	11%
Degree level or above	2019	2249	10%

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY PAY GRADE									
		Experienced bullying/harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Band A	2016	61	9.7	513	81.6	55	8.7	629	100
	2017	60	9.8	507	82.7	46	7.5	613	100
	2018	59	9.5	517	82.9	48	7.7	624	100
	2019	70	10.6	538	81.1	55	8.3	663	100
Band B	2016	239	9.9	2033	84.2	142	5.9	2414	100
	2017	260	9.8	2221	84.0	163	6.2	2644	100
	2018	329	11.4	2399	83.0	161	5.6	2889	100
	2019	393	11.7	2789	82.8	185	5.5	3367	100
Band C	2016	79	8.3	846	88.3	33	3.4	958	100
	2017	98	8.4	1014	86.5	60	5.1	1172	100
	2018	144	10.4	1188	85.5	58	4.2	1390	100
	2019	148	9.0	1435	87.1	65	3.9	1648	100
SCS	2016	*	*	124	93.2	*	*	133	100
	2017	*	*	140	93.3	*	*	150	100
	2018	11	7.0	141	89.8	5	3.2	157	100
	2019	*	*	160	93.6	*	*	171	100
Other	2016	32	13.2	194	80.2	16	6.6	242	100
	2017	28	9.0	256	82.1	28	9.0	312	100
	2018	43	10.1	344	80.4	41	9.6	428	100
	2019	37	9.4	335	85.0	22	5.6	394	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY CARING RESPONSIBILITIES

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Carer	2016	106	13.0	655	80.5	53	6.5	814	100
	2017	132	13.4	783	79.2	74	7.5	989	100
	2018	155	14.6	834	78.7	71	6.7	1060	100
	2019	210	13.2	1293	81.5	83	5.2	1586	100
Not a carer	2016	291	8.5	2983	86.8	161	4.7	3435	100
	2017	310	8.2	3292	86.8	192	5.1	3794	100
	2018	414	9.7	3665	85.4	213	5.0	4292	100
	2019	414	9.3	3834	86.2	202	4.5	4450	100
Prefer not to say	2016	30	14.4	131	63.0	47	22.6	208	100
	2017	30	14.7	127	62.3	47	23.0	204	100
	2018	29	11.7	172	69.1	48	19.3	249	100
	2019	68	17.0	267	66.6	66	16.5	401	100

EXPERIENCES OF BULLYING/HARASSMENT IN THE PAST 12 MONTHS BY CHILDCARE RESPONSIBILITIES

		Experienced bullying/ harassment		Did not experience bullying/harassment		Prefer not to say		Total	
		N	%	N	%	N	%	N	%
Childcare responsibilities	2016	142	8.8	1408	86.8	73	4.5	1623	100
	2017	159	8.8	1541	85.7	99	5.5	1799	100
	2018	216	11.2	1632	84.3	88	4.6	1936	100
	2019	187	8.3	1987	87.6	85	5.3	2259	100
No childcare responsibilities	2016	262	9.8	2265	84.7	147	5.5	2674	100
	2017	275	9.2	2540	85.0	173	5.8	2988	100
	2018	355	10.3	2893	84.0	198	5.8	3446	100
	2019	448	11.5	3217	82.7	207	5.3	3872	100
Prefer not to say	2017	36	18.8	115	59.9	41	21.4	192	100
	2018	28	13.2	139	65.6	45	21.2	212	100
	2019	57	17.8	190	59.4	59	18.4	306	100

4.2 Engagement, inclusion and fair treatment at work

ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY AGE			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
16-29	2016	67%	84%
	2017	68%	87%
	2018	69%	85%
	2019	71%	85%
30-39	2016	63%	84%
	2017	65%	85%
	2018	67%	83%
	2019	68%	85%
40-49	2016	62%	81%
	2017	64%	82%
	2018	66%	85%
	2019	69%	87%
50-59	2016	62%	82%
	2017	63%	82%
	2018	63%	81%
	2019	66%	83%
60+	2016	59%	78%
	2017	62%	81%
	2018	63%	80%
	2019	66%	83%

ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY AGE

		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Prefer not to say	2016	50%	60%
	2017	50%	60%
	2018	54%	62%
	2019	54%	60%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY GENDER			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Female	2016	65%	83%
	2017	65%	83%
	2018	67%	83%
	2019	69%	84%
Male	2016	61%	81%
	2017	63%	83%
	2018	64%	83%
	2019	67%	85%
Prefer not to say	2016	50%	59%
	2017	49%	58%
	2018	52%	60%
	2019	53%	60%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY ETHNICITY			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Ethnic Minority	2016	62%	71%
	2017	69%	75%
	2018	71%	84%
	2019	74%	83%
White	2016	62%	82%
	2017	64%	83%
	2018	65%	83%
	2019	68%	84%
Prefer not to say	2016	50%	60%
	2017	50%	61%
	2018	53%	63%
	2019	52%	61%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY SEXUALITY			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
LGBQ	2016	67%	82%
	2017	65%	82%
	2018	68%	81%
	2019	71%	83%
Heterosexual/Straight	2016	63%	82%
	2017	64%	83%
	2018	66%	83%
	2019	68%	85%
Prefer not to say	2016	53%	65%
	2017	51%	63%
	2018	55%	67%
	2019	56%	68%
All	2016	62%	80%
	2017	63%	81%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY DISABILITY			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Disabled	2016	59%	72%
	2017	61%	74%
	2018	64%	74%
	2019	66%	78%
Not disabled	2016	63%	83%
	2017	65%	84%
	2018	66%	84%
	2019	68%	86%
Prefer not to say	2016	51%	63%
	2017	52%	64%
	2018	55%	67%
	2019	58%	68%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY RELIGION			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
None	2016	62%	81%
	2017	64%	83%
	2018	65%	83%
	2019	68%	84%
Christian	2016	63%	83%
	2017	65%	83%
	2018	66%	83%
	2019	68%	85%
Other religion or belief	2016	62%	70%
	2017	61%	76%
	2018	67%	79%
	2019	74%	84%
Prefer not to say	2016	53%	66%
	2017	52%	65%
	2018	57%	68%
	2019	58%	69%
All	2016	62%	80%
	2017	63%	81%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY SOCIO-ECONOMIC BACKGROUND*			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Parent(s) does not have degree	2017	64%	83%
	2018	66%	83%
Parent(s) has degree	2017	64%	83%
	2018	66%	83%
Don't know	2017	61%	75%
	2018	64%	80%
All	2017	64%	83%
	2018	66%	83%

*The Scottish Government does not hold the disaggregated socio-economic background data from the 2019 People Survey. The 2019 figures in the table below have been extracted from the UK Cabinet Office publication.

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY SOCIO-ECONOMIC BACKGROUND 2019

		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
No qualification	2019	70%	84%
Not applicable	2019	68%	81%
Below degree level	2019	68%	85%
Other	2019	69%	87%
Degree level or above	2019	69%	85%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY PAY BAND

		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Band A	2016	60%	75%
	2017	62%	78%
	2018	65%	78%
	2019	65%	77%
Band B	2016	60%	79%
	2017	60%	80%
	2018	63%	80%
	2019	66%	82%
Band C	2016	66%	87%
	2017	67%	85%
	2018	68%	85%
	2019	70%	88%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY PAY BAND			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
SCS	2016	82%	93%
	2017	83%	92%
	2018	82%	94%
	2019	84%	94%
Other	2016	63%	81%
	2017	65%	83%
	2018	64%	80%
	2019	67%	84%
All	2016	62%	81%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY CARING RESPONSIBILITIES			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Carer	2016	61%	77%
	2017	63%	80%
	2018	65%	80%
	2019	68%	82%
Not a carer	2016	63%	82%
	2017	64%	83%
	2018	66%	83%
	2019	68%	85%
Prefer not to say	2016	50%	59%
	2017	49%	58%
	2018	53%	67%
	2019	55%	67%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%

MEAN ENGAGEMENT AND INCLUSION AND FAIR TREATMENT SCORES BY CHILDCARE RESPONSIBILITIES			
		Mean Engagement Score	Mean Inclusion and Fair Treatment Score
Childcare responsibilities	2016	64%	83%
	2017	65%	84%
	2018	66%	84%
	2019	69%	86%
No childcare responsibilities	2016	61%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%
Prefer not to say	2016	49%	57%
	2017	50%	58%
	2018	52%	64%
	2019	52%	60%
All	2016	62%	80%
	2017	63%	82%
	2018	65%	82%
	2019	67%	83%



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